2022-2024

COLLECTIVE BARGAINING AGREEMENT BETWEEN

NORTH MASON SCHOOL DISTRICT NO. 403 AND NORTH MASON EDUCATION ASSOCIATION

North Mason School District 71 E Campus Drive Belfair, WA 98528 Dana Rosenbach, Superintendent

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PREAMBLE

This agreement is by and between the Board of Directors of the North Mason School District NO. 403 hereinafter called the "Employer" and the North Mason Education Association, an affiliate of the Washington Education Association (WEA) and the National Education Association (NEA), hereinafter called the "Association".

The term "Employer" used hereinafter shall mean the Board of Directors or its lawfully delegated representative(s).

PHILOSOPHY

The members of the North Mason Education Association and the North Mason School District agree to create and sustain a spirit of cooperation to benefit the students we serve. We recognize that all North Mason School District employees have a responsibility to teach our students the skills necessary to be contributing citizens. We intend to establish and maintain a vibrant and successful learning community which promotes a professional, collaborative environment for all students and staff.

MISSION

The purpose of the North Mason School District, together with our community, is to educate, empower, inspire and prepare all students.

ARTICLE I – ADMINISTRATION

SECTION A - EXCLUSIVE RECOGNITION

 Pursuant to RCW 41.59, the Employer hereby recognizes the Association as the sole and exclusive bargaining representative for all full-time and part-time non-supervisory certificated employees under contract or on leave employed by the Employer. Such representation shall exclude as supervisory personnel the superintendent, business manager, principals, assistant principals, other administrative personnel and in addition casual substitute employees shall be excluded from the bargaining unit.

Substitutes who have worked thirty (30) or more days during the current or preceding school year and who continue to be available for employment are regular part-time employees and are to be included in the bargaining unit, and further provided that those substitute employees who replace or are replacing an employee for twenty (20) or more consecutive days are also regular part-time employees and are to be included in the bargaining unit.

Wages set forth in this Agreement are the sole provision of this Agreement applicable to bargaining unit part-time substitute employees working thirty (30) days or more. Bargaining unit employees who work twenty (20) consecutive days or more in the same assignment will be appropriately placed on the salary schedule retroactive to the employee's first day of duty. Additionally, the following sections of this agreement apply to such part-time substitute employees: Article II, Section D, E, F, G, H, I, J; Article III, Article IV, except Sections C through Section K.

The term "Employee" or "Educational Employee" shall mean any certificated employee when used hereinafter in this Agreement and shall refer to all employees represented by the Association in the bargaining unit as defined above.

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SECTION B - CONTRACT COMPLIANCE

All individual employee contracts shall be subject to and consistent with Washington State Law and the terms and conditions of this Agreement.

Any individual employee contract hereinafter executed shall expressly provide that it is subject to the terms of this Agreement between the Employer and the Association.

If any individual employee contract contains any language inconsistent with this Agreement, this Agreement during its duration shall be controlling.

SECTION C - CONFORMITY TO LAW

This Agreement shall be governed and construed according to the Constitution and laws of the State of Washington, and the Constitution and laws of the Federal Government of the United States of America. If any provision or section of this Agreement or any application of the Agreement to any employee or groups of employees covered hereby shall be found contrary to law, such provision or application shall have effect only to the extent permitted by law, but all other provisions or applications of this Agreement shall continue in full force and effect and the Employer and the Association shall enter into immediate negotiations for the purpose of arriving at a mutually satisfactory replacement of the specific section(s) or provision(s). Any provision or section of this Agreement which is contrary to law but becomes legal during the life of the Agreement, shall take immediate effect upon the enactment of such legislation.

SECTION D - DISTRIBUTION OF AGREEMENT

Following the NMEA ratification and North Mason School Board ratification, both parties will send one representative from their bargaining team to meet and revise the master contract file together. Within forty-five (45) working days following the ratification and signing of this Agreement, the Employer will post on the district website a searchable copy of this Agreement. Association members may use district equipment to make copies as needed.

SECTION E - CONTRACT ADMINISTRATION

Association representatives who are employees of the District shall have the right to meet with the superintendent at least once a month during the work year to review and discuss current school problems and practices and the administration of this Agreement. Representatives from the North Mason Education Association and the North Mason School District will meet on a regular basis for the purpose of discussing issues and concerns.

ARTICLE II - RIGHTS AND RESPONSIBILITIES

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48 49 50 **SECTION A - MANAGEMENT RIGHTS**

The rights, powers, authority and functions of management shall remain exclusively vested in the Employer and its Board of Directors, except as specifically and expressly limited by the provisions of this Agreement.

All matters not specifically and expressly covered or treated by the language of this Agreement will be administered by the Employer as from time to time it may determine.

SECTION B - ASSOCIATION RIGHTS

The Association and its representatives may use District buildings for meetings and to transact Association business during nonworking hours. The Association representatives shall check with the building administrator to assure there is no conflict because of a previously scheduled meeting. For the purpose of this section nonworking hours shall include duty-free lunch time.

The Association shall have the right to post notices of activities and matters of Association's concern on a bulletin board to be provided in each faculty lounge of each building in the District.

The Association shall have the right to use employee mail boxes for the dissemination of announcements and information to the employees of the District.

The Employer will furnish to the Association, upon written request, information including annual financial reports and audits, a register of bargaining unit employees, tentative budgeting requirements and allocations, agendas and minutes of all board meetings and a directory of employees and that the Employer shall furnish to the Association information deemed necessary for the purpose of bargaining and/or grievance representation.

Employees who participate in negotiations and grievance proceedings including arbitration and who meet with the superintendent pursuant to Article I, Section E - Contract Administration during working hours will suffer no loss in pay and/or fringe benefits and shall not be harassed or discriminated against because of their participation in said proceedings

The Association shall have the right to use District facilities and office equipment.

SECTION C - PERSONNEL FILES

Employees or former employees shall, upon request, have the right to inspect all contents of their complete personnel file kept within the District as well as employment reference transmitted by the Employer in the presence of an administrator or designee. Upon request, a copy of any documents contained therein shall be afforded the employee.

No secret, duplicate, alternate or other personnel file shall be kept anywhere in the District except by mutual agreement or as required by law. As Part of Section C building principals may maintain working files as necessary to evaluate employees and administer this Agreement. The primary purpose of a working file is to keep information about evaluation or other documentation concerning employee job performance and conduct. Working files will be held no longer than two school years. Employees shall, upon request, have the right to inspect all contents of their working file and

upon request, a copy of any documents contained therein shall be afforded the employee.

Anyone, at the employee's request, may be present at review of the personnel, supervisor working file or grievance file.

 Any derogatory material not shown to an employee within ten (10) working days after receipt or composition shall not be placed in the personnel file or allowed as evidence in any grievance or in any disciplinary action against such employee unless it is the subject of or developed in the course of a District investigation, in which case the District must make it available for inspection by the employee, upon request, within ten (10) working days following the completion of that investigation. For the purpose of this section, working days shall refer to student days.

No evaluation, correspondence, or other material making any reference to an employee's or former employee's competence, character, or manner, shall be kept or placed in the personnel file without the employee's knowledge and exclusive right to attach his/her own written comments.

The employee shall acknowledge that he/she has read such material by affixing his/her signature and the date on the actual copy to be filed with the understanding that such signature merely signifies that he/she has read the material to be filed. Such signature does not necessarily indicate agreement with its contents. In the event the employee refuses to sign such an acknowledgment the employer may insert a statement in the employee's file describing the circumstances, and such statement when signed by the superintendent shall satisfy the requirements for employee acknowledgment.

Any derogatory statements from nonprofessional sources will only be placed in the personnel file after a thorough investigation has been made by the employee's supervisor. If the facts of the statement cannot be substantiated, then the material will not be included in the file. If the supervisor determines facts are substantiated, then an account of his/her investigation and findings will be included with the statement.

Any derogatory material, including letters of discipline, shall be removed from the employee's personnel file, if requested in writing, after three (3) calendar years from the incident, provided that no similar incident is recorded during the three (3) year period and provided further that the incident does not involve sexual harassment, child abuse or unlawful discrimination. If two or more similar incidents occur during a three (3) year period, such derogatory material shall remain in the personnel file until the employee terminates employment.

SECTION D - NON-DISCRIMINATION

 Employees within the bargaining unit shall be entitled to the full rights of citizenship and the exercise thereof, which shall include rights afforded by the rules, regulations and statutes of the United States and the State of Washington.

There shall be no discipline or unlawful discrimination with respect to the employment of any employee because of such employee's race, creed, religion, color, national origin, sex, disability, age, honorably discharged veteran or military status, sexual orientation including gender expression or identity, the presence of any sensory, mental, or physical disability or the use of a trained dog guide or service animal by a person with a disability, political activity, or lack thereof, membership or organizational activities in any employee organization.

The Association shall admit persons to membership without discrimination on the basis of age, race, creed, color, national origin, sex, marital status, family domicile, political activity, or lack thereof.

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SECTION E - RIGHTS OF EMPLOYEES IN BARGAINING UNIT

Pursuant to RCW 41.59 the Employer hereby agrees that every employee shall have the right to freely organize, join and support the Association.

SECTION F - STAFF PROTECTION

Liability Insurance - The Employer provides liability insurance and agrees to maintain the present level of coverage for the duration of this Agreement.

Personal Property Insurance - The Employer, in accordance with <u>RCW 28A.400.370</u>, provides personal property insurance and agrees to maintain the present level of coverage for the duration of this Agreement.

Time-Loss Compensation - The Employer facilitates application for workmen's compensation for on-the-job injuries.

Safeguarding Personal Safety - An employee who is physically or verbally threatened by a person or group while carrying out the employee's assigned duties shall immediately notify his/her immediate supervisor. The supervisor shall notify the superintendent and, if necessary, the local law enforcement. Immediate steps shall be taken, in cooperation with the employee, to the for the employee's safety.

SECTION G - RIGHT TO DUE PROCESS

No employee shall be disciplined without just cause (Appendix E). Just cause may include, but shall not be limited to the following:

The specific grounds forming the basis for the disciplinary action will be made available to the employee and the Association in writing. For the purpose of this provision, discipline does not include verbal warning(s).

Any disciplinary action taken against an employee shall be appropriate to the behavior which precipitates the action.

 An employee shall be entitled to have a representative of the Association present during any district scheduled disciplinary action. When a request for such representation is made, no action shall be taken with respect to the employee until such representative of the Association is present provided that the Association shall make a representative available at reasonable times and provided further, that in the event of an emergency situation when the normally designated Association representative is not available, the District may request a representative from the Association approved list for the purpose of holding any required meeting.

It is agreed that all disciplinary matters pursuant to this section shall be subject to the Grievance Procedure contained in this Agreement, except that, all discharge, probationary proceedings, and non-renewals of employees shall be subject to appropriate statutes.

All parties to this agreement will hold matters of discipline in confidence.

If during an investigation of a staff member, additional information about conduct arises that elicits further investigation, the District will notify the Association that the investigation will be expanded, and additional time will be needed for completion.

SECTION H - SAFE WORKING CONDITIONS

The Employer agrees to provide safe and non-hazardous working conditions within the District's facilities and will comply with all applicable laws and regulations pertaining to employment facilities. Should an employee become aware of an unsafe or hazardous condition, the employee should notify their supervisor, the building administrator or designee immediately. The employee may also refer the concern to their building representative on the District Safety Committee.

Each building shall have a comprehensive emergency plan that covers the needs of staff and students, including the unique needs of special education/medically fragile students assigned to that building. Each building will be required to annually review this plan and determine how staff will be informed of this information. This plan should include how an administrator can be reached during the school day and student activities.

The District will review with its administrators the need to support staff in dealing with difficult or threatening parents or community members. Administrators shall share the expectations with their building about civility and the administrator's role in maintenance of those expectations.

SECTION I - PERSONAL FREEDOM

The private and personal life of any employee is not within the appropriate concern or attention of the Employer unless it affects the effectiveness of the employee's performance.

SECTION J - ACADEMIC FREEDOM

Academic freedom within the scope of those areas reasonably relevant to the subject matter of the course being taught shall be guaranteed to all employees. Academic freedom includes studying, investigating, presenting or interpreting of facts, information and ideas.

This responsibility includes a commitment to democratic tradition; a concern for the welfare, growth and, development of children, and an insistence upon objective scholarship; and limiting the scope of the classroom activity to those areas reasonably relevant to the subject matter of the course being taught.

Employees may use their professional judgment in support of the adopted standards and in accordance with Board Policy 2020 and Procedure 2020P, in order to assist all students in reaching state and district curricular standards.

 No electronic device, excluding tools used in the process of assessment of students, shall be installed in any classroom or brought in on a temporary basis by means of which a person shall be able to listen or record the procedures in any class without the knowledge and consent of the employee(s) and employer. Staff may use electronic devices but must follow all Board policies concerning student release procedures.

SECTION K - REDUCTION-IN-FORCE

2 Purpose

This section shall only be used when the District determines it is necessary to reduce the number of certificated employees for economic or other reasons. The intent of the procedures in this Section is to minimize the number of employees who receive reduction-in-force notices and to retain qualified employees.

Maintain Programs

Where revenues are available from government agencies, foundations, etc. and depend on actual expenditures rather than budgeted amounts, efforts will be made where practical to maintain these programs to the limit of available funds (e.g., federally supported programs, career and technical education [CTE], special education, aid to the disabled, etc.).

Exclusions

These procedures shall not apply to the nonrenewal of any employee hired under the provisions of RCW 28A.405.900 (retire/rehire or leave replacement) or provisional employees. A position will not be considered new or vacant unless no person on the recall list qualifies for such position.

RIF Seniority List

Seniority shall be defined consistent with the years of service recognized on the current year's S-275 report to OSPI, Article II, Section O. The District will provide NMEA with a Subject Area Verification List by March 15th. In the event of ties, the following criteria will be used in the order

23 listed:

- 1) most years of certificated experience in the North Mason School District as measured by rules applicable to S-275 state reporting;
- 2) the greatest number of quarter credits toward horizontal advancement on the District Salary Schedule as established by October 1st of the current school year;
- 3) if ties remain, the preference shall be determined by a flip of coin.

Overview

To implement a reduction-in-force, the District shall take the following steps:

- 1. Notify the Association with a written notice of the intention to implement a RIF;
- 2. Meet with Association Leadership Team;
- 3. Determine the number of vacant positions;
- 4. Identify the position(s) & program(s) to be reduced by Board resolution with written notice to the Association;
- 5. Select employees to be notified of probable reduction-in-force;
- 6. Issue statutory notices of nonrenewal, and;
- 7. Fill vacancies through an employment pool.

Each of these steps is described in greater detail in the paragraphs below.

Meeting with the Association Leadership Team

Prior to making a recommendation to the Board of Directors, the District and Association Leadership Team shall meet for the purpose of discussing any proposed reduction-in-force and implementation of this Article II, Section K. Unless mutually agreed upon, the District shall meet at least 5 working days in advance of a board meeting in which the Board adopts a reduced educational program. The District shall provide public information requested by the association President or designee regarding the funds available for the implementation of the educational program, the course and curriculum needs of students and the positions needed to operate the educational program. The District shall consider input (oral or written) by the Association President or designee after the Association has had the opportunity

to review the material requested.

Determination of Vacant Positions

The District shall determine, as accurately as possible, the total number of certificated staff known as of April 1st leaving the District for reasons of retirement, family transfer, normal resignation, leaves, discharge, or non-renewal, etc., and these vacancies shall be taken into consideration in determining the number of available certificated positions for the following year.

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- **Identify Reduced Program**
 - A. Board Resolution: The Board shall adopt a resolution identifying the reasons for reducing the educational program and identifying the positions (category and FTE) to be eliminated.
 - B. Retention Categories: The District shall determine the positions to be retained and the certification/endorsement requirements for such positions. Such certification/endorsement requirements shall form the basis for the establishment of district-wide retention categories:
 - 1. Elementary P-5 classroom teachers (including Title, LAP and Special Education teachers) or current grade level configuration;
 - 2. Elementary subject-area specialists, currently music, physical education, and library;
 - 3. Secondary subject-area teachers (such as but not limited to, science, math, music and library);
 - 4. Education staff associates (such as counselor, nurse, school psychologist or others with ESA certification):
 - 5. Other categories as agreed to by District and Association Leadership Team.

Select Employees

- A. Selection Process: The District shall implement the Board's reduced educational program by identifying the least senior employee(s) currently assigned to the category or categories in which positions are being eliminated up to the amount of FTE being reduced in that category. These employees shall be considered "displaced employees." Beginning with the most senior displaced employee, the District shall reassign the displaced employee to replace the least senior employee in any other category for which the displaced employee qualifies (see B below). The less senior employee who is now displaced also shall be reassigned in a similar manner if possible. If there is no less senior employee for a displaced employee to replace, the employee shall be identified for reduction-in-force.
- B. Category Qualification: Employees who are displaced under A above shall qualify for any retention category for which the employee:
 - 1. Has a valid W A State Certificate, and
 - 2. Has either successfully taught the subject during the current or previous five (5) years, excluding substitute experience, or
 - 3. Has the appropriate endorsement.
 - 4. For teachers with unendorsed certificates, who are not employees of the North Mason School District, Items 1 and 2 of this section will be applied, along with successful experience teaching the subject matter for retention for a minimum of five (5) years during the course of their career, or have taught the subject within the current or previous ten (10) years.
 - 5. For current employees, as of August 1, 2011, who hold unendorsed certificates, only items 1 and 2 of this section apply. Employees who fall within this grandfather clause will be placed into a position based upon successful experience and area of preparation.

If a dispute over the issue of professional development arises, it will be reviewed by the Superintendent or designee and the Association President or designee.

C. Support: Any employee displaced by the process in paragraph A above or recalled under Employment Pool provisions who is assigned to teach or serve in an area outside his or her endorsement shall not be non-renewed based on teaching performance in that area as per WAC 181.82.110, and the out-of-endorsement assignment shall be noted on the annual evaluation. The District shall provide support for successful teaching in this out-of-endorsement assignment within available financial resources.

Issue Notices

The Superintendent shall, in accordance with timelines and procedures set forth in statute, issue notices of probable cause for nonrenewal to the employees identified for reduction-in-force in paragraphs A., B., & C. above. Such employees may appeal in accordance with procedures in state statue.

Employment Pool

Employees laid off by these procedures shall be placed in an employment pool for possible re-employment during the following 2 school years, or until accepting a District position of the same or greater FTE than previously held.

A. Offering positions: When a vacancy occurs for which a person(s) in the employment pool qualifies, the District shall attempt to notify the individual for a period of 3 days. If contact is not made, the District may move to the next person on the list. Such individual shall have up to 2 business days from the receipt of the initial contact to accept or decline the position. If more than one employee in the employment pool qualifies for the available position, it shall be offered to the most senior of those qualified. If an employee refuses a position of equivalent FTE to that previously held that employee may be removed from the Employment Pool.

B. Part-time positions: Employees who were previously assigned to full-time teaching positions shall be recalled to full-time teaching positions, provided that such employees shall have the option of accepting or rejecting any part-time teaching position that may exist without losing the right to be recalled to any full-time position which may become available in accordance with paragraph A above (employee may reject part-time positions without being dropped from the pool). Employees who were previously assigned to part-time teaching positions shall have the right to be recalled to any position up to their previous FTE. No part-time employee has a right to be recalled to any position with FTE greater than the position held at the time of reduction-in-force.

C. Employee updates: It shall be the responsibility of each certificated employee placed in the employment pool to keep the District Office updated on any changes in the employee's contact information. Such employees also must notify the Superintendent in writing by March 1st if said employee wishes to remain in the employment pool for an additional school year. If notification is not received, the name of any such certificated employee shall be dropped from the employment pool.

D. Substituting while laid off: The District will provide a list of employees in the recall employment pool to NMEA. The District will attempt to identify these individuals in the substitute calling system. When emergency coverage is needed, and substitute calling system is not used, RIF teachers will be given first notification opportunities.

SECTION L – ASSIGNMENT, TRANSFER AND VACANCIES

Employees shall be assigned in accordance with the regulations of the State Board of Education and this

Agreement. Employees shall be notified in writing as soon as practicable, and except in emergencies, not later than August 1, of their assignments for the following year. For purposes of this agreement, a transfer is defined as movement from one building to another building, a reassignment occurs within a building and a vacancy is an open position. The district may establish a new position owing to enrollment growth or creation of a new program.

For employees desiring transfers to a new or vacant position, or reassignment the following will apply:

Complete by April 1 or within the posting period, a written request for transfer or reassignment to be placed on file with the Employer. This request will remain in active consideration until April 1 of the following year unless the employee revokes it in writing.

Qualified employees will be considered for specific positions and will be offered an interview for all positions for which they qualify.

Where possible, all requests for transfer to a new or vacant position, or reassignment, will be granted or rejected at the end of the school year. Notification of non-acceptance will be made in writing. The reasons for the non-acceptance will be provided if the employee so requests in writing.

Written Notice of Intent to Retire will be submitted to the District by April 1st.

Posting Procedures

All vacancies and new positions occurring during the school year shall be reported to the Association and posted in each building at the earliest possible time. A minimum of seven (7) calendar days after posting shall be allowed before the position is filled.

At the earliest possible time, all known vacancies for the following year will be posted. This listing will be updated on or before the first and fifteenth of each month thereafter.

Any posted vacancy or position will clearly set forth qualifications for the position and procedures for applying.

Involuntary Transfer and Reassignment

All employees will be subject to involuntary transfer or reassignment, provided such transfer is to a comparable position and assignment. An employee involuntarily transferred or reassigned shall be provided with written reason(s) for such transfer or reassignment.

Such written reasons may address but are not limited to the following as appropriate:

- A. employee certification
- B. employee endorsement(s)
- 43 C. district program needs

An employee involuntarily transferred may meet with the superintendent or designee to review the reasons for the employee's involuntary transfer.

Should a position come open in the involuntarily transferred employee's former building, an application shall be automatically considered. If not selected, such employee may request a written summary of the reasons for not being selected. Such employee has the right of review as outlined above.

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35 36 37 If the district requires an employee to move from one building to another, he/she will be paid for two days at per diem.

SECTION M - CLASS SIZE

The parties acknowledge the importance of class size and caseload issues, including state funding and the impact of inclusion models and as such, individual employees are encouraged to review any concerns at the appropriate building/department level. Teachers with classes that exceed the greatest number below shall be eligible for overload relief.

1. The District will make one of its high priorities the reduction of the District student/teacher ratio.

In keeping with this priority, the District recognizes that overload relief

begins when class sizes exceed the numbers below:

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Level	Class Size
K-3	18
4-5	25
6-8 (including art and yearbook)	28
Elementary Specialists	Same as grade level class size
	average
9-12 (including art and yearbook)	30 or 118 per day
Secondary PE	40 or 200/day
Secondary Music	50 or 250/a day
ALE	26

- 2. The caseload for Special Education is as follows,
 - a. Resource Room: 30 student caseload
 - b. Life-Skills: 15 student caseload
 - c. Special Ed Preschool: 12 student caseload, per session
 - d. SLP/OT/PT: 50 student caseload

Beginning in the 2022-23 school year, caseload is defined as the number of students on IEPs that the employee provides services for.

For additional resources at any other time during the school year, school teams (special education teacher, principal, and program specialist as a minimum) in collaboration can jointly determine and request additional resources, such as professional development, to support staff.

- 3. If the following programs are included in the District's educational program, the following caseload ranges for Specialist would be preferred:
 - a. Counselor
 - i. Elementary: 1.0 FTE per 500 students
 - ii. Middle School: 1.0 FTE per 350 students
 - iii. High School: 1.0 FTE per 350 students
 - b. Librarian
 - i. Elementary: .663 FTE per 400 students
 - ii. Secondary: .52 FIE per 600 students

1 2 3	4. Elementary teachers who are assigned to teach combination classes will receive One (1) day per trimester release time to work on planning.
5 6 7 8	5. One week prior to the start of school, the superintendent or designee will meet with representatives from NMEA to review enrollment and projected class sizes for the upcoming year. Within three instructional days after the start of the school year, the superintendent or designee will meet with representatives from NMEA to review enrollment and class sizes based on actual attendance.
10 11	6. Bargaining unit members seeking relief for a class size or caseload issue will work with their immediate supervisor for resolution.
12 13 14 15 16 17	7. Overload relief will begin one calendar week after October count day providing the district office a period to balance class sizes. For high school the overload relief will begin one calendar week after October count day and also 10 days after the second and third trimesters providing the district office a period to balance class sizes.
18	8. A teacher eligible for overload relief shall be entitled to one of the following options per month:
19 20	Elementary teachers may receive \$6 per student per day.
21 22	Elementary Specialists may receive \$1 per student per day.
23 24	Secondary teachers may receive \$3 per student per period per day.
25 26	Special education teachers may receive \$6 per student per day. ESAs (OT/PT/SLP) may receive \$3 per student per day.
27 28 29 30 31	9. Employees must turn in requests for overload relief, including required documentation, by the fifth calendar day of each month for the prior month's enrollment. Employees may not turn in overload relief longer than thirty (30) days past the end of the month for which they are requesting
32 33 34	10. An appeal beyond this level will be to the Superintendent, association president, and the immediate supervisor. The Superintendent shall make the final determination of the remedy as soon as possible.
35 36	11. In the event of loss of revenue from either a double levy failure or reduction in state funds, the use of class overload relief options may be suspended.
37 38 39 40	12. The District may reopen the class size numbers above in the event the State reduces levy equalization, reduction in the funded basic ed teacher allocation ratios funding level, or double levy failure.
41	SECTION N – INSTRUCTIONAL LEADERSHIP TEAM (BILT)
42 43 44 45	The composition of an instructional leadership team as defined at each building shall be jointly determined between NMEA Building Rep(s) and the Building Principal. The agreement shall be submitted to the Superintendent and NMEA President for approval.
	16 P a g a

1	This agreement shall include the following:
2	☐ Team membership, including composition and selection
3	☐ Team functions and responsibilities
4	☐ Team decision-making guidelines
5	☐ Team meeting schedule/frequency
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7	Nothing in the above paragraph will limit the building administrators' ability to form other
8	committees and task forces to provide guidance on topics other than those related to the use of
9	Collaboration Time.
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11	SECTION O – VERIFICATION LIST
12 13	Prior to January 16 th each school year, the District shall publish a list which identifies
14	employee seniority and certificate/endorsements as identified in Article II, Section K. The
15	notice may be published in written or electronic format (e.g., e-mail). Employees shall have
16	until the close of business ten school days after the notice is published to file an appeal with
17	the District requesting a correction in seniority or certificate/endorsements for which the
18	employee qualifies. The appeal shall be in writing or electronic format and include a full
19	statement of all facts relevant to a change or modification in an employee's
20	certificate/endorsements or seniority. Employees who fail to file an appeal within the
21	timelines shall not be entitled to later contest the seniority or certificate/endorsements. After
22	considering any appeals, the District shall publish a final notice with any corrections to
23	seniority or certificate/endorsements.
24	ARTICLE III - EMPLOYEE RESPONSIBILITIES
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26	SECTION A - LENGTH OF WORKDAY
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28	The normal total length of the workday shall be 7 hours 30 minutes which shall include all
29	conference time, class time, and lunch periods.
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31	Three (3) half days will be the last student day before Thanksgiving, winter break, and the
32	last student day. Any day of school canceled for any reason will be made up as a full day
33	of school unless the day lost is on one of the three (3) half-days stated above. When one of
34	these half-days is lost the District will reschedule a half-day before a holiday or school break
35	as a makeup day. Employees shall have scheduled at a reasonable time a continuous thirty
36	(30) minute duty free lunch period.
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Employees are required to be at their assigned teaching station at the beginning of the teacher day, prior to the start of the regularly scheduled student day and after the end of the regularly scheduled student day until the end of the teacher day for the benefit of pupils and patrons. If training is proposed for this time, the decision will be jointly made by the principal and the NMEA Building Rep(s). "Teaching station" shall be defined as the campus on which the employee is assigned. A part-time employee shall be required to be present at his/her teaching station only during the time immediately before or after his/her teaching time. A part-time employee who works during the mid-portion of a day is required to be available for 30

minutes either before or after his/her teaching time.

The District will not require elementary teachers to regularly supervise students in their classroom prior to the published start time of the student day. This shall not prohibit staff members from supervising clubs or participating in cafeteria supervision. This time will be no earlier than 35 minutes after the beginning of the contracted day to ensure full planning at the elementary.

Both parties to this Agreement recognize that an employee's workday must be flexible, and both parties will make a reasonable effort to allow for this. Attendance at Open House and Graduation are expected for appropriate staff.

The parties recognize that the professional work of an educator goes beyond the employee workday. The employee's base contract is intended to include core duties related to the employee's teaching position including not only the instruction of students, but also the following professional obligations:

i. Prepare workspace for instruction or support of instruction prior to the opening and at the conclusion of the school year;

ii. Complete mandatory (state and District) student assessments training;

iii. A reasonable number of outside of the school day events as determined by building leadership team;

iv. Prepare appropriate progress and grade reports as scheduled and to participate in individual student-focused meetings such as 504, RTI and IEP meetings which may extend beyond the normal workday.

Additionally, the following are fundamental for an employee to be successful under the established performance standards. The amount and timing of these activities is a matter of the employee's professional judgement.

 Self-reflection, goal setting, gathering evidence for evaluation and related professional growth activities, such as attending workshops, classes, conferences or seminars or participating in research projects;

ii. Development of a building site-plan or other building activities or voluntary committees;

iii. Researching instructional practices, educational materials and supplies;iv. Improving and maintaining professional skills;

v. Planning with other staff in the areas of instruction, curriculum and assessment;

vi. Working with technology as related to educational uses, and vii. Attending building/District connected meetings (i.e. PTA/PTO, IMC)

SECTION B - COLLABORATION/EARLY RELEASE

Collaboration Time is a consistent block of time in which teachers can work collaboratively on curriculum, instruction, assessment, professional development and other appropriate professional responsibilities.

The school year calendar will include days with a ninety (90) -minute student early release.

In order to eliminate the loss of instructional time, the association agrees to restructure work schedules provided the length of the contract day not be lengthened beyond seven and one-half hours.

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The Association and the District will jointly determine the scheduling of these days prior to the start of the school year or as otherwise mutually agreed in a BILT and communicated to the Association President. Communication of any changes will be through the BILT or, in the case of James A. Taylor and Theler, through the Supervisor. The early release time shall be dedicated to such programs or activities as specified herein. Ten (10) of these days will be scheduled by the District for the purpose of professional development regarding District or building commitments. Ten (10) days will be scheduled by BILT_for the purpose of analysis and reporting of student data by PLCs. The remaining days will be used for collaboration among grade level or content area PLCs. It is recognized that the PLC may determine some of the time is best spent by individuals working to support the PLC goal. The specific work of the PLCs shall be focused on the following inquiries:

- (a) What do we want all students to know and be able to do?
- (b) How will we know if they learn it?
- (c) How will we respond when some students do not learn?
- (d) How will we extend the learning for students who are already proficient?

PLCs are not required to create a written agenda or minutes, but are encouraged to document and share their work in a manner that assists team members in making progress. PLCs may be required to create a product or report that is necessary to implement the commitments within the building blueprint.

The composition of a building instructional leadership team(s) as defined at each building shall be jointly determined between NMEA Building Rep(s) and the Building Principal as stated in Article II, RIGHTS AND RESPONSIBILITIES, Section N.

James Taylor High School and the Preschool program are scheduled differently from the regular general education length of workday. To provide flexibility when scheduling these programs, the staff will work with their program administrators to schedule weekly collaboration. A schedule of their weekly collaboration times will be shared with the Association as part of the information Article II section N Instructional Leadership determinations.

In the event Collaboration Time is not implemented as described above, an informal meeting shall be held between the site administrator and NMEA Representative(s). If resolution is not reached at that level, the informal process will continue with a meeting between NMEA Building Rep(s), NMEA President, site administrator and the Superintendent or designee. If informal processes do not result in resolution, the dispute may move to a formal grievance process.

SECTION C - PREPARATION TIME

The <u>District</u> will maintain the minimum amount of guaranteed planning time during the employee

1 workday of sixty (60) minutes each regular work day, exclusive of alternate student schedules,

i.e. Collaboration Time and other early-release days, where teacher planning time will be

- adjusted proportionately. Elementary employees will have a minimum of forty minutes of 3
- 4 planning within the student day (except on early release days) and will have duty-free recesses.
- 5 Planning time for certificated staff who work less than 1.0 FTE shall be prorated based upon

6 the employee's FTE.

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- Non-classroom certificated employees shall have an equivalent amount of daily planning time within their workday although the scheduling of such will be at the discretion of the employee.
- 10 However, counselors and special education staff will have planning time represented on the
- 11 master schedule. Non-classroom certificated employees may be reimbursed for lost planning
- time if the employee cannot reschedule the time within the rest of the week or the following 12
- 13 week. The planning period buyback form will be available on the District's website for staff
 - access. Employees will give forms to office coordinator for administrator signature and
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15 submission.

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- 17 Each building will have available up to 300 minutes of time each year for professional
- development or faculty meetings. Such time will be outside the employee workday and will be 18
- scheduled at each building by its Building Instructional Leadership Team using mutually 19
- 20 developed agendas. As part of its agenda development, BILT will evaluate the time associated
- 21 with each agenda item. Once a month up to fifteen (15) minutes of contract time may be used to
- 22 complete a staff meeting.

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- Class coverage: Each building leadership team will determine the protocol for assigning building staff to cover classrooms when no substitute is available and when no employee volunteers to
- 26 cover for a class. This protocol shall be established at the team's first meeting of the school
- 27 year and shared with the NMEA building representatives. Teachers who cover another class will
- 28 be compensated at the curriculum hourly rate.

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- For the 2022-23 school year, the parties agree to meet in October 2022 to discuss class coverage.
- The District will collect and present data and frequency of coverage. At this meeting, the parties 31
- 32 will develop solutions to address class coverage inequities, if any, including possible adjustment
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 - of the substitute rate or other incentives. Subsequently, monthly meetings will be scheduled to monitor and adjust as long as the conditions persist.
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SECTION D – SPECIAL EDUCATION

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- A. If the Evaluation/IEP meeting is scheduled during the school day, the classroom teacher at the elementary level or a designated teacher at the secondary level will be provided class
- coverage in order to attend the meeting. 40 41 B. When students transfer from one building to another or from one teacher to another,
- 42 consultation and transfer of records including the most current IEP and evaluation will
- occur to fully inform the receiving staff of the student's program, progress, strengths, and 43
- 44 weaknesses.
 - C. When a student who has a health condition which may require health care procedures is

- placed in any program, classroom staff involved will be informed in writing of any procedures appropriate to the student. If any of the staff responsible for the student's safety believes the procedures cannot be accomplished as outlined, the staff member will notify the principal or other responsible administrator.
- D. When students with disabilities are placed for any portion of the day in the general education classroom, classroom teacher will be notified and provided a copy of the IEP. The classroom teacher who has a student with a disability in their classroom will be provided with a copy of the IEP and shall have time permitted to meet with the case manager to discuss the student's educational needs. This may occur during the classroom teacher's planning time with the agreement of all parties. If the classroom teacher is expected to provide specially designed instruction, accommodations, or modifications, they will have opportunity to meet with the special education staff to discuss strategies for making such changes to their curriculum and instruction within the contractual day.
- E. All special education staff should have time embedded in the workday to perform case management activities, evaluations, compliance requirements, meetings, training, etc. This may, when possible, include the provision of two planning an additional compliance period for the purpose of:

Meet and confer with participating paraeducators to maintain IEP compliance.

Record Data

Plan for IEP meetings

General education check ins

23 Testing and assessment

24 Report progress

Individualize student feedback

Increase parent communication

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Double planning times: a compliance period may not be appropriate for special program needs and may be denied at the Special Education Director's discretion after consulting with the special education teacher. If the teacher, in consultation with the special education director or building administrator, chooses to class-sizes, to implement a second planning compliance period, overload money for the increases to other class periods will not receive overload renumeration. Compliance periods will be subject to the same contractual rights as planning periods. Appeal of a denial of an additional compliance period may be made to the superintendent or designee.

Special Education employees will be invited to join all curriculum adoption committees pertinent to their instructional assignment and will be provided equivalent curriculum resources as their general education peers upon adoption.

Section E COUNSELORS

A. The District will work to identify and build a substitute pool for counselors so that

service provision remains consistent.

- B. On an annual basis, building administration and counselors will meet to create a common understanding of counseling responsibilities and expectations within that building. Such topics may include scheduling of time, coverage for administrator absences, and other relevant discussion topics.
- C. During the creation of secondary master schedules, the counselors and building administrators at all secondary buildings will meet together to review potential schedules for the purpose of identifying strengths and needed revisions to ensure coordination amongst building levels/programs.

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SECTION F - MULTILINGUAL EDUCATION

NMEA and the District agree that a robust program for multilingual education is an important part of our work towards more equitable and inclusive practices in our school.

- A. Multilingual education programs shall have defined student learning goals, objectives and measurable levels of student growth in language development.
- B. The District will inform multilingual education staff of assessment dates, Title III requirements, available curricular resources at the start of each school year.
- C. Resources needed to meet the education needs of the language development program will be provided to multilingual education staff which may include supplemental materials to the core.
- D. District and building administrators will work collaboratively with multilingual program educators to create programs and delivery models that allows for tiered services for multilingual learnings in each building.

SECTION G -- LENGTH OF WORK YEAR

The total length of the work year shall be one hundred and eighty (180) days plus the professional learning days funded by the state as outlined in Article VI Section E. For new employees, the total length of the work year shall be extended by an additional two (2) days scheduled by the district, paid at the employee's per diem rate.

Each school counselor shall receive a supplemental contract for ten (10) additional days paid at per diem.

In the 2023-24 school year, special education staff will receive one (1) paid day at per diem paid on a supplemental contract for the purpose of additional duties related to case management and IEP preparation and implementation.

 In recognition of the flexible work being done in the HomeLink program, HomeLink teachers will work with their building administrator to determine a schedule for the work year which may include flexing some nonstudent days to be worked during nontraditional hours to

prepare written student leaning plans or other required work specialized to the program.

A committee composed of two Association members and the Superintendent shall formulate a calendar for the following year prior to April 30. The Board will set the calendar for the following year no later than the regular May board meeting.

SECTION H - TRAVEL TIME

Employees required to travel between different buildings shall not have a workday to exceed 7 hours and 30 minutes.

SECTION I – CO-CURRICULAR ASSIGNMENTS

It is understood and agreed that co-curricular assignments shall be made voluntary and that if an employee agrees to the assignment; said employee shall receive a supplemental contract consistent with this Agreement. Further, agreement to perform a co-curricular assignment will not be made a condition of continuous employment with the Employer.

SECTION J - EXTENDED CONTRACTS

The formula for an extra period of teaching on a supplemental contract will be the per diem rate of the employee for the number of minutes required for student instructional time.

An employee working in excess of the base contract for direct services to students shall be compensated at a rate based on 1/180th full per diem of the employee's regular contracted rate of pay as provided for in this Agreement.

Employees voluntarily participating in District approved curriculum/staff development programs and are when not providing direct services to students will be compensated at the rate of the hourly rate for per diem of the base step of the BA-0 column of the salary schedule. (Curriculum Rate)

SECTION K - EMPLOYEE DEVELOPMENT AND TRAINING

It is recognized that an effective employee development program is necessary to provide continuing opportunities for growth of employees. Therefore, the Employer and Association shall periodically survey employees to determine employee development needs. Such surveying, planning and implementation may be with the assistance of other agencies, or colleges and universities.

SECTION L - CLASSROOM VISITATIONS

We welcome parents and community to participate in our students' education. In the interest of the safety of our students and staff, all visitors to our schools and/or classrooms shall obtain approval of the principal or designee. The visitation will be arranged after the principal has conferred with the employee. The employee will be given the opportunity to confer with the visitor before and/or after the visitation. Principal or designee will inform the visitor that the classroom teacher may want to confer with him/her.

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ARTICLE IV – LEAVES

SECTION A - LEAVE FOR ILLNESS, INJURY OR EMERGENCY

At the beginning of each school year, full-time contracted employees of the District shall be credited with an advanced sick leave allowance of twelve (12) days to be used in half-day increments of no less than 3.75 hours when, by reason of illness, injury, disability or emergency an employee is unable to perform his/her assigned duties. In cases when a substitute is not necessary, or in-building coverage can be arranged for the employee, sick leave may be taken in increments of no less than 1.5 hours. Sick leave not taken shall accumulate to a maximum of 180 days for cash-out purposes and 183 days (the length of the employee's base contract) for leave usage purposes pursuant to RCW 28A.400.380. Such accumulated leave may be taken at any time during the school year.

Sick leave shall also apply to employees under part time employment contracts provided that said employees shall receive advance sick leave allowance equal to that portion of twelve (12) days at the total number of days contracted forbears to one hundred eighty (180) days.

Employees, upon finding it necessary to be absent from their assigned duties by reason of illness, injury, disability, or emergency, shall enter the absence into the substitute management system as soon as reasonably possible. If the employee cannot enter the absence into the system, the Employee shall notify the building of the need for an absence. For prolonged absences which will necessitate taking sick leave, the Employee shall notify the employee's immediate supervisor as soon as they are able except as otherwise provided in this section or required under Board Policy. Sick leave accumulation shall be in accordance with RCW 28A.400.300.

For the purpose of sick leave accounting the employee shall sign an absence report form.

SECTION B - EMERGENCY LEAVE

Upon the request of an employee and approval of the superintendent, emergency leave of up to three (3) days per school year shall be granted such employee for situations which are suddenly precipitated, and which are of such a nature that preplanning is not possible or where preplanning could not relieve the necessity for the employee's absence. Emergency leave that is used shall be deducted from the employee's sick leave.

Prior to taking emergency leave the employee shall notify, at the earliest possible time, his immediate supervisor.

For the purpose of emergency leave accounting, the employee shall, upon return to work complete and sign an absence report form.

An employee requesting leave for reason of temporary disability (including temporary

disabilities due to pregnancy) should give written notice to the Employer at least two (2) weeks prior to commencement of said leave. The written request for temporary disability leave should include a statement as to the expected date of return to employment. Within thirty (30) days after commencing leave for temporary disability the employee shall inform the Employer of the specific day when he/she will return to work. The employer may require the employee to provide a physician's certification of the employee's disability and length of recovery there from. An employee who uses up his/her sick leave for a temporary disability may apply for a leave of absence without pay as provided in this Agreement.

SECTION C - SICK LEAVE CASH OUT

 In January of the year following any year in which a minimum of sixty (60) days of injury or illness leave is accrued, and each January thereafter, any eligible staff member may exercise an option either; 1) to receive remuneration for unused leave for illness or injury accumulated in the previous year at a rate equal to one day's monetary compensation of the staff member for each four (4) full days of accrued leave for illness or injury in excess of sixty (60) days, or 2) to add that year's sick leave to the staff member's accumulated sick leave. Such leave for which the staff member has received compensation shall be deducted from accumulated sick leave at the rate of four (4) days for every-one (1) day's monetary compensation.

An eligible staff member or his/her estate at the time of separation of employment due to retirement or death shall receive remuneration at a rate equal to one (1) day's current monetary compensation of the staff member for each four (4) full days accrued leave for illness or injury. Such leave shall be accrued at the rate of not more than one (1) day per month.

Section D- LEAVE SHARING

The District shall make available a leave sharing program pursuant to Chapter WAC 392-136A. The program shall make available to employees pursuant to Board policy and procedures.

SECTION E - PROFESSIONAL LEAVE

A one-day visitation period will be made available to any employee who wishes to observe in an outside school district subject to the approval of the building principal. The observation could include an outstanding program and/or instructor in the individual's teaching area.

Such leave will be with pay and not deducted from the employee's total accumulated sick leave.

SECTION F - PERSONAL LEAVE

The intent of personal leave is to provide opportunities to be excused from work for

individual circumstances that are unique to an employee and not a general need of all employees. Each employee shall receive two (2) days per year of personal leave subject to the following conditions:

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- The cost of a substitute, should a substitute be required, will be paid by the District.
- 2. Personal leave is not deducted from the employee's total accumulated sick leave.

7 Personal leave shall not be used during the first five (5) or last five (5) instructional days of 8 the school year. Exceptions to this provision may be made, at the discretion of the 9 Superintendent, for extraordinary family events (i.e. weddings or graduations) where 10 scheduling the event is outside the control of the employee.

- An employee using personal leave shall provide forty-eight hours' notice, in writing, to the employer. Later notice will be considered on a case by case basis. Employees shall enter the leave into the online employee attendance system which will constitute providing notice. Later notice will be considered on a case-by-case basis.
- Employees should attempt to use personal days on work days that are least impactful. No more than eight certificated employees will be allowed personal leave on a given day. Personal leave will be allowed on a first come, first served basis.
- 18 6. An employee may accumulate up to five (5) personal leave days and use them under the conditions described in the negotiated agreement with particular attention to the availability of a qualified substitute. An employee who has more than two days accumulated at the end of the school year may submit a written request to cash-out unused personal days in July at a rate equivalent to the current district substitute rate for each unused day.

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SECTION G - BEREAVEMENT LEAVE

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Upon employee request an employee may use up to five (5) days of leave per occurrence for a death in the employee's immediate family or household. Such leave is without a loss of pay but is not accumulative. The immediate household shall also be defined as all people living in the same family unit but not necessarily relatives. The immediate family shall be defined to also include a person the employees has had in "in loco parentis" relationship.

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An employee may use up to three (3) days of leave per occurrence for the death of any other family member or person of significant relationship.

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SECTION H - JURY DUTY AND SUBPOENA LEAVE

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A leave of absence with pay will be granted by the employer if an employee performs jury duty service.

The employee shall notify the employer when he/she is notified to serve on jury duty and elects to serve.

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Leaves of absence with pay shall be granted when an employee is subpoenaed to appear in a 43 44 court of law. If any witness fees are paid, that amount shall be deducted from the employee's regular monthly salary payment. Leaves of absence with pay shall not be paid 45 46 when an employee appears in an action or proceeding where the employee is a party

adverse to the District.

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SECTION I - MILITARY LEAVES

An employee required to perform military service during the contracted year shall be placed in the same position held prior to taking the said leave, provided that the employee has made a reasonable effort to fulfill his/her military service on non-contracted days. An employee shall suffer no loss of rights or benefits while on military leave and will retain all rights and benefits upon return to work as provided for prior to taking such leave.

SECTION J - LEAVES OF ABSENCE

The Board of Directors may grant an employee up to one-year Leave of Absence without pay. Conditions of placement upon return from said leave and length of said leave shall be agreed to in writing by the employer and the employee at the time the leave is requested. An extension of unpaid leave may be allowed upon written application and board approval.

When applicable, the employee shall notify the employer in writing of the employee's intention to return not later than April 1, and if such notice is not timely given, the employee shall be deemed to have relinquished reemployment rights. A leave of absence without pay for one (1) year shall not entitle an employee to a normal salary increment.

SECTION K - UNAUTHORIZED ABSENCES

An employee shall have deducted one day's compensation at his/her per diem rate for each day of unauthorized absence from work.

SECTION L - ASSOCIATION LEAVE

A. The Association may use up to thirty-five (35) days per year of leave for Association business. Use of Association leave is restricted by the following:

1. No more than six (6) employees may be absent owing to Association leave at any time.

2. The Association must notify the Superintendent prior to the use of Association leave.

3. The Association will work to use association leave on days that are least impactful to the building.

4. An employee on Association leave will not suffer a loss of pay.5. The cost of substitutes will be borne by the Association.

B. The Association may schedule its business during contracted time by using Association leave.

C. As an alternative to the allocation of thirty-five (35) days of Association leave, should the Association determine that it would like to have release for the Association president, the

Association and the District will work to find an appropriate assignment to facilitate the requested leave. Upon the end of the leave, the Employee will be returned to a comparable position to the position held prior to the release. The Association will reimburse the District for all associated costs including salary and benefits for the release portion of the Employee's contract.

ARTICLE V – INSTRUCTION

SECTION A – Multi-Tiered System of Support and Prevention

- The District will create a district-wide multi-tiered system of support and prevention (MTSS) team compromised of members of different stakeholder groups. The purpose of this team is to ensure a system-wide approach to meeting the needs of the whole child in achieving success and to align the work of buildings and departments across the school district in pursuit of this common goal. As a vital part of this district-wide work, the Association may appoint a member to the MTSS District team.
- As part of this commitment to MTSS, building instructional leadership teams will also contribute to the development of the building multi-tier system of support plane (blueprint). The team will also review the needs of the building regarding support for the teachers around this area including the need for professional development, communication tools and other areas of support and help implement necessary changes to the MTSS plan, including a review of building discipline data.
- As part of our work towards more equitable and inclusive practices in our schools the District and the Association will creae an equity team as part of the MTSS District team. This team will include staff from each building and will focus on the creation and development of resources and teaching modules for four main areas: Equity, diversity, and race; inclusionary practices: strengthening social-emotional learning: and ethnic studies.

SECTION B - STUDENT DISCIPLINE

- 1. In the maintenance of a sound learning environment, the District shall expect acceptable behavior on the part of all students who attend schools in the District. Discipline shall be enforced fairly and consistently regardless of race, creed, sex or status. Such discipline shall be consistent with applicable Federal and State laws.
- 2. The Employer shall support and uphold employees in their efforts to maintain discipline in the District and shall respond to all employee's requests regarding discipline problems. Further, the authority of employees to use prudent disciplinary measures for the safety and wellbeing of students and employees is supported by the Employer. In the exercise of authority by the employee to control and maintain order and discipline the employee may use reasonable and professional judgment concerning matters not provided for by specific policies adopted by the Board and not inconsistent with Federal and State laws or regulations.
- 3. The Employer shall provide employees in each building with an employee

 manual containing appropriate district policy and building procedures pertaining to student rights and discipline. Prior to the start of the school year, the building's administration will review current policies and explain any new/changing policies. Procedures for reporting student discipline issues and discipline meeting outcomes (between administration and student) will be highlighted. In addition, administrators will provide information to employees on how to seek additional support regarding interactions with parents or community visitors.

- 4. Any discipline issue that is dealt with administratively will result in contact with the teacher involved and explain the outcome (any actions/consequences). The administration or designee will contact the teacher within 24 hours.
- 5. At the end of the school year, building administrators and NMEA building representatives will examine past year/issues and propose possible improvements.
- 6. The District and the Association recognize the importance of working to combat issues of racism and discrimination and the meaningful impact of inclusive practices and the well-being of the whole child. The District will comply with diversity consistent with state requirements consistent with RCW 28A.415.445. The equity team will be an active participant in collaborating around the design of this training.
- 7. At each building the instructional leadership team/MTSS team will review building expectation for student behavior. Additionally, the team will contribute to the development of the building multi-tier system of support plan. The team will also review the needs of the building regarding support for teachers around this area including the need for professional development, communication tools and other areas of support and help implement necessary changes to the MTSS plan, including a review of building discipline data. Building expectations for student behavior will be communicated with families on an annual basis.
- 8. If the district creates a district-wide task force for MTSS an Association member, chosen by the Association, will be added to the team.
- 9. The District and the Association will jointly agree on members for participation in the student discipline committee pursuant to WAC 392-400-110 for the purpose of reviewing and monitor the impact of the school district's discipline policies, procedures and practices and updates thereto. The committee will also periodically review and update the district's discipline policies and procedures to improve fairness and equity in the administration of discipline. The committee will use data collected under RCW 28A.300.042.
- 10. Pursuant to RCW 28A.600.020, any student who creates a disruption of the educational process in violation of the building disciplinary standards while under a teacher's immediate supervision may be excluded by the teacher from his or her individual classroom and instructional or activity area for all or any portion of the balance of the school day, or up to the following two

1 days, or until the principal or designee and teacher have conferred, 2 whichever occurs first. Except in emergency circumstances, the teacher first must attempt one or more alternative forms of corrective action. In no event 3 without the consent of the teacher may an excluded student return to the 4 5 class during the balance of that class or activity period or up to the 6 following two days, or until the principal or his or her designee and the 7 teacher have conferred. 8 9 10 Section C – PROVISIONS TO FURNISH CLASSROOM 11 The employer agrees to provide and maintain teaching materials and teaching equipment for 12 each P-5 classroom teacher in order to perform professional assignments and aid in the 13 14 preparation of instructional materials. The following furnishings will be in each classroom: 15 1. Teacher Desk 2. Teacher Chair 16 17 3. A lockable space for personal items (wallet, purse, keys, etc.) This may be a desk or 18 closet. 19 4. A lockable filing cabinet or filing drawers 5. A networked computer and phone 20 21 6. Two bookshelves (P-5 classrooms) 22 23 The employee will work with the building administrator if they have additional needs for their classroom. 24 25 26 In addition to the above, Other certificated employees who do not have a consistent classroom 27 assignment will be provided space to work in each building assigned, to the extent feasible 28 29 30 **SECTION D - STUDENT TEACHERS** 31 32 In those instances where the Employer shall decide to sponsor a student teacher program in 33 34 the District, the following shall apply: 1. Every employee shall have the option to accept or reject a student teacher. 35 36 2. Every employee who accepts a student teacher shall be given 20-day notice. In emergency situations, the employee will receive notice as soon as 37 possible. 38 39 3. Every employee who accepts a student teacher shall be compensated at 40 the amount the District is compensated. 41 SECTION E - PROCEDURES FOR EVALUATION OF CLASSROOM TEACHERS **SECTION 1—INTRODUCTION** 42 The Teacher/Principal Evaluation System is to improve the educational program by 43

improving the quality of instruction. The evaluation process shall recognize strengths, identify

- areas needing improvement, and provide support for professional growth. The evaluation
- 2 system will encourage respect in the evaluation process by the persons conducting the
- 3 evaluations and the persons subject to the evaluation by recognizing the importance of
- 4 objective standards and minimizing subjectivity. Within the selected instructional framework
- 5 teachers will be allowed to exercise their professional judgment and will be evaluated on their
- 6 own practice, skills, and knowledge.
- 7 The following evaluation system is to be implemented in a manner consistent with good faith
- and mutual respect, and as defined in RCW <u>28A.405.110</u> "(1) An evaluation system must be
- 9 meaningful, helpful, and objective; (2) an evaluation system must encourage improvements in
- teaching skills, techniques, and abilities by identifying areas needing improvement; (3) an
- evaluation system must provide a mechanism to make meaningful distinctions among teachers
- and to acknowledge, recognize, and encourage superior teaching performance; and (4) an
- evaluation system must encourage respect in the evaluation process by the persons conducting
- the evaluations and the persons subject to the evaluations through recognizing the importance
- of objective standards and minimizing subjectivity."
- The evaluation process is one which will be implemented with collaboration between the
- evaluator and the bargaining unit member, as described in WAC 392-191-025, "To identify in
- consultation with classroom teachers and certificated support personnel observed, particular
- areas in which their professional performance is satisfactory or outstanding, and particular
- areas in which the classroom teacher or support person needs to improve his or her
- 21 performance."

22

SECTION 2 — DEFINITIONS

- 23 "Artifacts" shall mean any products generated, developed or used by a certificated teacher or
- administrator in the conduct of the supervision and/or evaluation of the teacher. Additionally,
- tools or forms used in the evaluation process may be considered as artifacts.
- 26 "Certificated classroom teacher" and "teacher" shall mean a certificated employee who
- 27 provides academically focused instruction to students and holds one or more of the
- certificates pursuant to WAC14 181-79A-140(1) through (3) and (6)(a) through (e) and (g).
- 29 "Danielson Framework for Teaching" shall mean 4 Domains, 22 components aligned to the
- eight state criteria. Levels of performance are: (L1) Unsatisfactory, (L2) Basic, (L3) Proficient
- and (L4) Distinguished.
- 32 "Comprehensive Evaluation" shall mean a teacher is evaluated on all eight of the state criteria
- and associated student growth data.
- "Criteria" shall mean one of the eight (8) state defined categories to be scored.
- 35 "Evaluation" shall mean the ongoing process of identifying, gathering and using information
- to improve professional performance, assess total job effectiveness, and make personnel
- 37 decisions.
- 38 "Evaluation File" shall mean all documents pertaining to the evaluation and shall include: the
- framework rubric, artifacts, teacher's written comments, and forms used. This information
- 40 may be kept electronically as mutually agreed upon by the district and the association.
- 41 "Evaluator" shall mean a certificated administrator who has been assigned to evaluate the
- 42 teacher.

"Evidence" shall mean observed practice, products or results of a certificated classroom 1 2 teacher's work that demonstrates knowledge and skills of the educator with respect to the 3 rating system. "Focused Evaluation" shall mean a teacher is evaluated on one of the eight state criteria and 4 5 associated student growth data. "Observe of observation" shall mean the gathering of evidence made through classroom or 6 worksite visits, or other visits, work samples, or conversations that allow for the gathering of 7 8 evidence of the performance of assigned duties for the purpose of examining evidence over 9 time against the instructional framework rubrics pursuant to this section. "Provisional Employee" shall mean every person employed by a school district in a teaching 10 or other nonsupervisory certificated position who is subject to nonrenewal of employment 11 contract during the first three years of employment by the District, as defined by RCW 12 28A.405.22.0: 13 "Student Achievement" shall mean the status of subject-matter, knowledge, skills, 14 understanding or performance at a given point in time. 15 "Student Growth Data" shall mean evidence of the change in student achievement between 16 two points in time. 17 SECTION 3 —FRAMEWORK, STATE CRITERIA, AND SCORING 18 19 **A.** Classroom teachers shall be evaluated using the Danielson Evidence-Based Framework for Teaching as modified and approved by the Office of the Superintendent of Public Instruction 20 (OSPI) and as posted on the OSPI website. 21 22 B. The evaluative criteria must contain as a minimum the criteria established by the superintendent of public instruction. These criteria shall be revised upon any revisions made 23 24 by OSPI. The minimum criteria shall include: 25 1. Centering instruction on high expectations for student achievement; 2. Demonstrating effective teaching practices; 26 3. Recognizing individual student learning needs and developing strategies to 27 address those needs; 28 29 4. Providing clear and intentional focus on subject matter content and 30 curriculum; 5. Fostering and managing a safe, positive learning environment; 31 6. Using multiple student data elements to modify instruction and improve 32 student learning: 33 34 7. Communicating and collaborating with parents and the school community; 35 8. Exhibiting collaborative and collegial practices focused on improving 36 instructional practice and student learning. 37 C. Scoring. Our philosophy is based on the "natural harvest" of what the teacher already does 38 and one of growth. 39 1. A four-level rating system shall be used to evaluate the certificated 40 classroom teacher. 41 The summative performance ratings shall be as follows: 42

1 2 3 4	 a. Level 1 - unsatisfactory b. Level 2 - basic c. Level 3 - proficient; and d. Level 4 - distinguished
5 6	2. The Superintendent of Public Instruction may amend/revise these ratings, and the revised ratings shall be adopted by the district.
7 8 9 10	3. Evaluators shall rate teachers on the components of the Danielson framework and generate a rating for the relevant/required criterion or criteria. The relevant and required components and criteria rated are described in subsection G of this Article (Comprehensive and Focused Evaluations).
11 12 13 14	4. A classroom teacher shall receive one of the four summative performance ratings for each of the minimum criteria in (C)(1) of this Article and one of the four summative performance ratings for the evaluation as a whole, which shall be the comprehensive summative evaluation performance rating.
15 16	5. Evidence of observable student input may also be included in the evaluation process.
17 18 19	D. Summative Performance Rating. A classroom teacher shall receive a summative performance rating for each of the eight (8) state evaluation criteria. The overall summative score is determined by totaling the eight (8) criterion level scores as follows:
20 21 22 23	 1. 8-14 Unsatisfactory 2. 15-21 Basic 3. 22-28 Proficient 4. 29-32 Distinguished
24 25 26 27	E. Student Growth Criterion Score. Included in the state evaluation framework are five (5) student growth components. These components are embedded in criteria as SG 3.1, SG 3.2, SG 6.1, SG 6.2 and SG 8.1. Evaluators add up the raw score on these components and the employee is given a score of low, average or high based on the scores below:
28 29 30	 1. 5-12 Low 2. 13-17 Average 3. 18-20 High
31 32	Student growth data will be taken from multiple sources and must be appropriate and relevant to the teacher's assignment.
33	F. Student Growth Data and Ratings
34 35 36 37 38	1. Student growth data must be a substantial factor in evaluating the summative performance of certificated classroom teachers as directed, required, and defined by the Office of the Superintendent of Public Instruction. As used in this subsection, "student growth" means the change in student achievement between two points in time.
39 40 41	A. The evaluator shall consult with the teacher(s) to identify student growth and achievement data that are relevant to the teacher(s) and subject matter that will be used in assessing the state required student

1	growth components. The teacher is encouraged to provide classroom
2	growth data with measurable pre-and post-growth data as evidence of
3	student growth.
4	B. The evaluator's determination of proficiency level ratings must be
5	based on multiple measures that can include classroom-based, school-
6	based, district-based, and state-based tools.
7	C. Student growth data elements may include the teacher's
8	performance as a teacher when the use of this data is relevant and
9	appropriate
10	D. Student growth data elements may also include the teacher's
11	performance as a member of the overall instructional team of a school
12	when use of this data is relevant and appropriate. Teachers may work
13	as a team to determine student growth goals
14	2. An overall student growth score shall be generated for each teacher following
15	the rules and procedures issued by the OSPI and as they may be revised from time
16	to time. Ratings will be "low," "average" or "high" as defined by OSPI.
17	a. A classroom teacher with a preliminary summative evaluation
18	rating of Distinguished with a Low student growth rating will receive
19	an overall summative Proficient rating.
20	b. If a teacher receives a 1-unsatisfactory on any of the five student
21	growth components, it will trigger the student growth inquiry plan.
22	c. Conduct of a student growth inquiry. Within two months of the
23	teacher receiving the low student growth score or at the beginning of
24	the following school year, whichever is later, one or more of the
25	following must be initiated by the evaluator.
26	i. Examine student growth data in conjunction with other
27	evidence including observation, artifacts, and other student and
28	teacher information based on appropriate classroom, school,
29	district, and state-based tools and practices and/or;
30	ii. Examine extenuating circumstances which may include one
31	or more of the following: goal setting process; content and
32	expectations; attendance; extent to which curriculum, standards,
33	and assessments are aligned and/or;
34	iii. Schedule monthly conferences focused on improving
35	student growth to include one or more of the following topics:
36	student growth goal revisions, refinement, and progress; best
37	practices related to instructional areas in need of attention; best
38	practices related to student growth data collection and
39	interpretations and/or;
40	iv. Create and implement a professional development plan to
41	address student growth areas.
42	d. A classroom teacher with a preliminary summative evaluation
43	rating of Unsatisfactory who has a high student growth rating will be
44	reviewed by the evaluator's supervisor.
45	

SECTION 4 -PROFESSIONAL DEVELOPMENT 1 2 A. On-going professional development will be provided by the district on teacher evaluation and the instructional framework. 3 4 B. Evaluating Administrators will engage in annual training to develop and/or maintain proficiency with the Danielson Framework for Teaching. This training 5 will use multiple tools/strategies 6 C. Prior to a teacher being evaluated, the District shall provide professional 7 development relative to the framework and evaluation process using uniform 8 9 materials. This training will be co-presented by an Association member from the building and building evaluator(s) on a yearly basis. 10 SECTION 5 - PROCEDURAL COMPONENTS OF EVALUATION 11 12 1. The evaluation process shall include the following: 13 Teachers returning to a comprehensive or focused evaluation are encouraged to complete a teacher self-reflection/self-evaluation prior to the start of the school 14 year. New teachers to the District will need to complete the self-reflection/self-15 evaluation by the end of October or prior to the first formal observation cycle, 16 whichever is first. 17 18 b. The teacher and evaluator shall meet to develop goals for the year by the end of 19 October. 20 c. The teacher and evaluator shall collaboratively participate in the evaluation 21 process through presentation of potential evidence of proficiency throughout the 22 year. d. The teacher and evaluator shall collaboratively participate in the evaluation 23 process through presentation of potential evidence of proficiency throughout the 24 25 year. e. All formal observations must be completed by May 15th. However, the teacher 26 and evaluator may agree to extend this timeline for the purpose of gathering 27 additional evidence for use in the summative evaluation. 28 29 f. Prior to signing the summative evaluation, the teacher and evaluator shall hold a 30 rating conference to collaborate regarding the following: i. 31 The teacher's self-rating on all components; 32 ii. The evaluator's preliminary rating on all components and criterion; 33 34 iii. Any additional evidence the teacher would like the principal to consider before making a final summative rating. 35 36 Notification. The teacher will be notified within two weeks from the start of the school year of the evaluator and whether the teacher will be evaluated using a comprehensive or focused 37

A. Teacher Self-Assessment

evaluation.

38

1 1. Prior to the Pre-Observation Conference, the teachers will be provided 2 a Self-Assessment form on the District website or through eVal. 3 2. No teacher will be required to share the Self-Assessment form with his/her evaluator. 4 B. Student Growth Goal Setting. All teachers will set student growth goals for each of the 5 state criteria 3.1, 3.2, 6.1, 6.2 and 8.1. These goals can be set by teams or individually. 6 7 For teachers on a Focused Evaluation, only the identified or required student growth goals associated to the selected Criteria (1-8) will be considered for their final summative 8 score. For example: A teacher evaluated on a Focused Criterion 1 will establish goals for 9 10 3.13.1, 3.2, 6.1, 6.2 and 8.1; however, they will consider 3.1, 3.2 or 6.1, 6.2 when figuring their final summative score. 11 12 C. Artifacts and Evidence 1. The evaluator will collect and share artifacts and verified evidence 13 14 necessary to complete the evaluation. 2. The teacher may provide additional artifacts and verified evidence to 15 aid in the assessment of the teacher's professional performance in 16 17 accordance with the instruction framework rubric, especially for those criteria not observed in the classroom. 18 19 D. Observations 20 1. It shall be the responsibility of a principal or his or her designee to evaluate all 21 classroom teachers in his or her school. 2. During each school year, all classroom teachers shall be observed for the purposes 22 of evaluation at least twice in the performance of their assigned duties. 23 3. Total observation time for each teacher for each school year shall not be less than 24 25 60 minutes in the performance of their assigned duties and, where appropriate to the evaluative criteria, may also be inclusive of time in an informal setting (such as staff 26 meetings or professional learning communities). 27 28 4. A teacher in the third year of provisional status as defined in RCW 28A.405.220 29 shall be observed at least three times in the performance of his or her duties and the total observation time for the school year shall not be less than 90 minutes. 30 31 5. When a teacher with a continuing contract receives a summative evaluation score 32 below 3 – Proficient, the teacher may request an accelerated timeline for observation 33 and feedback 6. Following each observation or series of observations, the principal or other 34 evaluator shall promptly document the results of the observation in writing and shall 35 36 provide the teacher with a copy thereof within three days after such report is 37 prepared. 38 7. New teachers shall be observed at least once for a total observation time of 30 minutes during the first 90 calendar days of their employment period. 39 8. Each classroom teacher shall have the opportunity for a confidential conference 40 with his or her evaluator on no less than two occasions. If a classroom teacher 41 42 receives an overall unsatisfactory they may have an association representative 43 present as a third-party observer/note taker. Each conference shall focus on maximizing the teacher's professional growth and the evaluator's assessment of the 44 teacher's professional performance. 45

1 E. Final Summative Evaluation Conference 2 1. By the end of May, the evaluator and teacher shall meet to discuss the 3 teacher's final summative score. The final summative score, including the 4 student growth score, must be determined by an analysis of evidence. This 5 analysis will take a holistic assessment of the teacher's performance over the 6 course of the year. 7 2. The teacher has the right to provide additional evidence for each criterion to be scored. 8 9 3. If the evaluator assigns the teacher a final summative score below 10 Proficient, the evaluator must provide at least three (3) pieces of evidence from at least two (2) artifacts for each criterion scored Basic or 11 Unsatisfactory. 12 13 4. The teacher will sign a copy of the Final Summative Evaluation Report. Each teacher shall sign the observation and evaluations forms to indicate 14 receipt. The signature of the teacher does not, however, necessarily imply that 15 the employee agrees with its contents. The teacher may attach any written 16 comments or rebuttals to observation and to the final annual evaluation report 17 18 as well, at the summative conference. 19 5. Teachers shall have the right to attach additional comment or a rebuttal to 20 the Final Summative Evaluation. 21 F. Comprehensive Evaluation 22 1. All classroom teachers shall receive a comprehensive summative evaluation at least 23 once every six years. A comprehensive evaluation assesses all eight state criteria, and all criteria contribute to the comprehensive summative evaluation performance rating. 24 2. The following categories of classroom teachers shall receive an annual 25 26 comprehensive summative evaluation: a. Classroom teachers who are provisional employees under RCW 28A.405.220 27 28 b. Any classroom teacher who received a comprehensive summative evaluation 29 performance rating of level 1 or level 2 in the previous school year. 3. The evaluation must include an assessment of the eight criteria using the 30 instructional framework rubrics and the Superintendent of Public Instruction's 31 32 approved student growth rubrics. More than one measure of student growth data 33 must be used in scoring the student growth rubrics. 34 35 4. The summative score is determined through the scoring of the instructional and student growth rubrics for SG 3.1, SG 3.2, SG 6.1, SG 6.2, and SG 8.1. 36 G. Focused Evaluation 37 38 i. The focused evaluation is used when a teacher is not evaluated using the comprehensive evaluation process and will include evaluation of one of 39 the eight state criteria and the associated student growth measure(s). 40 ii. In years when a comprehensive summative evaluation is not required, 41 classroom teachers who received a comprehensive summative evaluation 42 performance rating of level 3 or above in the previous school year are 43 44 required to complete a focused evaluation.

iii. One of the eight criteria for certificated classroom teachers must be 1 2 assessed in every year that a comprehensive evaluation is not required. 3 The area of focus shall be mutually determined by the end of October. 4 iv. The focused evaluation will include the student growth rubrics of the 5 selected criterion. If criterion 3, 6 or 8 is selected, evaluators will use those student growth rubrics. If criterion 1, 2, 4, 5 or 7 is selected, evaluators 6 7 will use criterion 3 or 6 student growth rubrics. 8 v. The summative score is assigned using the summative score from the most 9 recent comprehensive evaluation. This score becomes the focused summative evaluation score for any of the subsequent years following the 10 comprehensive summative evaluation in which the certificated classroom 11 12 teacher is placed on a focused evaluation. Should a teacher provide evidence of exemplary practice on the chosen focused criterion, a level 4 13 (Distinguished) score may be awarded by the evaluator. 14 vi. A group of teachers may focus on the same evaluation criteria and share 15 professional growth activities. Individual teachers or groups may apply the 16 activities toward the professional growth plan for certificate renewal as 17 required by the professional educator standards board. 18 19 vii. A teacher may be transferred from a focused evaluation to a 20 comprehensive summative evaluation at the request of the teacher, or at the direction of the teacher's evaluator before December 15th. A teacher's 21 22 request may be denied due to administrative capacity. **SECTION 6-TEACHER SUPPORT** 23 A. Before non-renewing a provisional teacher, the evaluator shall have made good 24 25 faith efforts beyond the minimum requirements of the evaluation process to assist the teacher in making satisfactory progress toward remediating deficiencies. 26 27 B. All teachers/educators in their first three (3) years of employment with the 28 District and/or on a provisional contract will be on a comprehensive evaluation and are expected to perform, at a minimum at the basic level in criteria/domains 29 and components. During an employee's provisional status, the building 30 31 principal/supervisor may encourage the employee to utilize a structured support plan to assist in areas of needed growth. Support may include, but is not limited 32 to, strategies for reaching proficiency in areas of needed improvement, assistance 33 from instructional coaches, or professional learning. Failure to provide a 34 structured support plan will not provide a basis for contesting the District's non-35 renewal of a provisional teacher. 36 37 **SECTION 7 - PROBATION** 38 A. At any time after October 15th, a non-provisional employee whose work is not 39 satisfactory based on district evaluation criteria shall be notified in writing of the 40 specific areas of deficiencies along with a reasonable program for improvement. 41 B. For classroom teachers, the following comprehensive summative evaluation 42

1 performance ratings mean a classroom teacher's work is not evaluated 2 satisfactory; 3 a. Level 1; or 4 b. Level 2 if the classroom teacher is a continuing contract employee under 5 RCW 28A.405.210 with more than five years of teaching experience and if 6 the level 2 comprehensive summative evaluation performance rating has been 7 received for two consecutive years or for two years within a consecutive 8 three-year time period. C. During the period of probation, the teacher may not be transferred from the 9 supervision of the original evaluator. Improvement of performance or probably 10 cause for nonrenewal must occur and be documented by the original evaluator 11 before any consideration of a request for transfer or reassignment as 12 contemplated by either the individual or the school district. 13 D. A probationary period of sixty school days shall be established. Days may be 14 15 added if deemed necessary to complete a program for improvement and evaluate the probationer's performance, as long as the probationary period is concluded 16 before May 15th of the same school year. The probationary period may be 17 extended into the following school year if the probationer has five or more years 18 of teaching experience and has a comprehensive summative evaluation 19 performance rating as of May 15th of less than level 2. 20 E. The establishment of a probationary period does not adversely affect the contract 21 22 status of an employee within the meaning of RCW <u>28A.405.300</u>. The purpose of the probationary period is to give the employee an opportunity to demonstrate 23 improvements in his or her areas of deficiency. 24 25 F. The establishment of the probationary period and the giving of the notice to the employee of deficiency shall be by the school district superintendent and need 26 not be submitted to the board of directors for approval. 27 28 G. During the probationary period, the evaluator shall meet with the employee at least twice monthly to supervise and make a written evaluation of the progress, in 29 30 any, made by the employee. 31 H. The evaluator may authorize one additional certificated employee to evaluate the 32 probationer and to aid the employee in improving his or her areas of deficiency. 33 a. A. Should the evaluator not authorize such additional evaluator, the 34 probationer may request that an additional certificated employee evaluator 35 become part of the probationary process and this request must be implemented by including an additional experienced evaluator assigned by 36 37 the educational service district in which the school district is located and selected from a list of evaluation specialists compiled by the educational 38 service district. 39 40 b. Such additional certificated employee shall be immune from any civil liability 41 that might otherwise be incurred or imposed with regard to the good faith performance of such evaluation. 42

I. If a procedural error occurs in the implementation of a program for improvement, the error does not invalidate the probationer's plan for improvement or evaluation activities unless the error materially affects the effectiveness of the plan or the ability to evaluate the probationer's performance.

1 2

- J. The probationer must be removed from probation if he or she has demonstrated improvement to the satisfaction of the evaluator in those areas specifically detailed in his or her initial notice of deficiency and subsequently detailed in this or her program for improvement prescribed as deficient.
 - a. A classroom teacher must be removed from probation if he or she has demonstrated improvement that results in a new comprehensive summative evaluation performance rating of level 2 or above for a continuing contract employee with five or fewer years of experience, or of level 3 or above for a continuing contract employee with more than five year of experience.
 - b. Lack of necessary improvement during the established probationary period, as specifically documented in writing with notification to the probationer constitutes grounds for finding probable cause under RCW 28A.405.300 or 28A.405.210.

SECTION 8-NON-RENEWAL, NOTICE OF DISCHARGE, REMOVAL FROM ASSIGNMENT

- A. When a continuing contract employee with five (5) or more years of experience receives a comprehensive summative evaluation performance rating below level 2 for two consecutive years, the school district shall, within ten days of the completion of the second summative comprehensive (comprehensive summative) evaluation or May 15th, whichever occurs first, implement the employee notification of discharge as provided in RCW 28A.405.300.
- B. Immediately following the completion of a probationary period that does not produce performance changes detailed in the initial notice of deficiencies and program for improvement, the employee may be removed from his or her assignment and placed into an alternative assignment for the remainder of the school year.
- C. The teacher may be removed from his or her assignment and placed into an alternative assignment for the remainder of the school year immediately following the completion of a probationary period that does not result in the required comprehensive summative evaluation performance ratings specified in Section 9 (K) of this document. This reassignment may not displace another employee, nor may it adversely affect the probationary employee's compensation or benefits for the remainder of the employee's contract year. If such reassignment is not possible, the district may, at its option, place the employee on paid leave for the balance of the contract term.

SECTION D - PROCEDURES FOR EVALUATION OF CERTIFICATED SUPPORT PERSONNEL

A. Performance standards and evaluative criteria for certificated support personnel,

hereinafter referred as certificated support personnel, certificated support staff, or employee. If a teacher does all three of the following, then s/he should be evaluated under TPEP: (1) plans or modifies instruction; (2) instructs students; and (3) monitors student progress.

1. All certificated support personnel will be evaluated in accordance with criteria and forms as follows:

 a. Certificated support personnel including counselors, psychologists, nurses, speech and language pathologists (SLP), Physical Therapists (PT), Occupational Therapist (OT), and Teachers on Special Assignment (i.e. Dean of Students, Instructional Coach Coordinator, etc.) will be evaluated for their position on the Certificated Support Personnel Performance Evaluation Form (Appendix B) or until another criteria-reference evaluation tool is adopted.

b. During the 2021-22 school year, the parties agree to create study groups for the purpose of evaluating and recommending an evaluation tool for each certificated support personnel position type. The intent is to have a new evaluation tool(s) in place prior to the start of the 2022-23 school year.

B. Procedures for Evaluation

1. Definitions

a. Provisional certificated support personnel: Any beginning certificated support personnel in the first three years of employment with the district, or any certificated support personnel with at least two years prior experience who is in the first year of employment with the district.

b. Administrator: A principal, program director, supervisor, or designated administrator responsible for the evaluation of a certificated support staff member.

2. Consistent with evaluation procedures, a certificated support staff member will be placed in one of two categories.

a. Summative: This category will have two ratings.

 Satisfactory
 Unsatisfactory

b. Formative: North Mason Professional Growth Plan Program (PGP) - An opportunity for the certificated support staff member and administrator to collaboratively develop a plan to enhance and improve services for students. This category will have one rating: satisfactory. If in the judgment of the administrator, an employee under the PGP does not meet minimum expectations, they will return to the summative cycle the following year.

3. All certificated support personnel shall be evaluated each school year by their building administrator or the administrator's designee, except Special Services Staff including SLP, OT, PT, and the Psychologist(s) may be evaluated by either the principal or the program director if the program director position is filled. Certificated support personnel assigned to more than one (1) school building shall be evaluated by the administrator who supervises the majority of his/her work responsibilities and assignments. Should an employee not be assigned to one (1) building a majority of his/her time, the employee shall be evaluated by either or both building administrators or

the administrator's designee.

No member represented by the North Mason Education Association shall participate in the evaluation process of another bargaining unit member.

4. Evaluation procedures only are subject to the grievance procedure, Article VII of this Agreement.

C. Summative Evaluation Procedures

- 1. Within two (2) weeks after the beginning of school, each administrator or designee will hold a general certificated employee's meeting and/or individual conferences to review evaluative criteria and procedures.
- 2. All certificated support personnel shall be observed for the purposes of evaluation at least twice in the performance of their assigned duties. Total observation time for each employee for each school year shall not be less than sixty (60) minutes.
 - a. One observation cycle shall be completed by January 31st. All formal observations must be completed by May 15th. However, the teacher and evaluator may agree to extend this timeline for the purpose of gathering additional evidence for use in the summative evaluation.
 - b. Observations will be documented in a timely fashion within 10 days of the date of the observation by the evaluator and a copy made available to the employee within three (3) days of completion of the evaluation report.
 - c. Observations may be informal and/or very brief. An observation may be made during any time that an employee is carrying out his/her assigned duties.
- 3. Each certificated support personnel will be evaluated annually prior to May 31. Appropriate forms will be used as designated in Section D.A.1, a. and b. above. A conference will be held to discuss the evaluation. The certificated employee is to be given a copy of the completed annual evaluation. Within five (5) calendar days following of the receipt of the copy of the completed evaluation, the employee may submit signed and dated comments to the evaluator which shall be attached to the report in his/her personnel file. The employee may attach any written comments or rebuttals to observations and to the final annual evaluation report as well, at the summative conference.
 - Employees shall have the right to attach additional comment or a rebuttal to the Final Summative Evaluation.
- 4. All copies of the evaluation shall bear the signature of both the employee and the evaluator.
 - The signature of the employee does not, however, necessarily imply that the employee agrees with the contents of the evaluation report.
- 5. Observation and Evaluation of Provisional Employees Provisional employees shall be observed at least once for a total observation time of thirty (30) minutes during the first ninety (90) days of their employment period. An evaluation of

provisional employees will be done prior to December 5 or within the first 90 calendar days of employment, whichever is later. D. Professional Growth Plan (PGP) Procedures 1. The PGP shall be available and shall be voluntary to each certificated support staff member who has received satisfactory summative ratings for the last four years as an employee in the District. 2. Each certificated staff member participating in the PGP must return to the summative evaluation procedures every third year. 3. The certificated staff member and evaluating administrator shall collaboratively design a PGP and complete the planning work sheet by October 15th. In the event that the administrator and the certificated staff member cannot agree on goals, a mutually agreed upon third party may be called in to help facilitate resolution. 4. Throughout the year the certificated support staff member and the administrator shall meet formally and informally to discuss the progress on the goals and to refine

- and update any need for resources.

 5. By the end of the school year, potential PGP participants for the following year will be identified. Instructions regarding goal setting, communication, and improvement of instruction shall be provided within the first two (2) weeks of the following year.
- 6. The certificated support staff member may request a return to the summative evaluation procedure at any time during the PGP cycle by notifying the administrator/designee in writing. If minimum competencies are not met, an administrator may require that a certificated staff member return to the summative program for the following year. Such notification must be made on or before May $31^{\rm st}$.
- 7. On or before May 31st a final meeting shall be held to analyze data and review progress toward goals. The administrator will verify that the certificated staff member has met state statutory requirements, the certificated staff member shall identify the self-evaluation procedure used; and the Professional Growth Program Verification Form (Appendix B) shall be completed jointly to be submitted to the personnel file.
- 8. On or before May 31st a final meeting shall be held to analyze data and review progress toward goals. The administrator will verify that the certificated staff member has met state statutory requirements, the certificated staff member shall identify the self-evaluation procedure used; and the Professional Growth Program Verification Form (Appendix B) shall be completed jointly to be submitted to the personnel file.
- E. Evaluation of Certificated Support Personnel Who Transfer or Resign An employee who transfers to a different assignment shall be evaluated prior to the transfer taking effect provided the employee has been in the assignment at least thirty (30) school business days.

If an employee resigns during the school year, a final evaluation shall be completed prior to the resignation date provided the administrator has been given ten (10) school business days advance notice.

F. Probation

1. At any time after October 15th, certificated support personnel whose work is judged unsatisfactory based on District evaluation criteria shall be notified in writing of stated specific areas of deficiencies along with a suggested, specific, reasonable program for improvement.18

The administrator shall meet with the employee in an attempt to resolve matters' relating to performance before probation is recommended. The employee may be represented by his/her designated representative at the conference. Prior to the conference at least one (1) formal evaluation will have been completed by the evaluator.

- 2. During the period of probation, the employee may not be transferred from the supervision of the original evaluator. Improvement of performance or probable cause for non-renewal must occur and be documented by the original evaluator before any consideration of a request for transfer or reassignment is contemplated by either the individual or the school district.
- 3. A probationary period of sixty school days shall be established. The establishment of a probationary period does not adversely affect the contract status of an employee within the meaning of RCW 28A.405.300. The purpose of the probationary period is to give the employee opportunity to demonstrate improvements in his or her of deficiency. The establishment of the probationary period and the giving of the notice to employee of deficiency shall be by the school district superintendent and need not to be submitted to the board of directors for approval.
- 4. During the probationary period the evaluator shall meet with the employee at least twice monthly to supervise and make a written evaluation of the progress, if any, made by the employee.
- 5. The evaluator may authorize one additional certificated employee to evaluate the probationer and to aid the employee in improving his or her areas of deficiency. Such additional certificated employee shall be immune from any civil liability that might otherwise be incurred or imposed with regard to the good faith performance of such evaluation.
- 6. The probationer may be removed from probation if he or she has demonstrated improvement to the satisfaction of the evaluator in those areas specifically detailed in his or her initial notice of deficiency and subsequently detailed in his or her improvement program. Lack of necessary improvement during the established probationary period, as specifically documented in writing with notification the probationary shall constitute grounds for a finding of probable cause under RCW 28A.405.300 or RCW 28A.405.210
- 7. Non-renewal of a provisional employee does not require probation contained in this Agreement.

ARTICLE VI - ECONOMIC PROVISIONS

SECTION A - INSURANCE BENEFITS

The District shall provide basic and optional benefits through the School Employees Benefits Board (SEBB) under the rules and regulations adopted by the SEBB.

SECTION B - PAYROLL DEDUCTIONS

- 1. The District shall make a payroll deduction for Association dues and assessments upon receipt of a written authorization executed by an individual employee. Any deductions for political contributions subject to RCW 42.17A.495 shall be separately authorized in writing by the employee on forms that comply with WAC 390.17.100, and be revocable by the employee at any time. The District shall provide all employees notice of their rights regarding payroll deductions for political contributions under WAC 390-17-110.
- 2. Prior to the beginning of each school year, the Association will give written notice to the District of the dollar amount of dues and assessments required of an Association member. The amount for deductions shall not be subject to change during the school year. The deductions authorized by the above provisions will be made in twelve (12) equal amounts from each paycheck beginning the pay period of September through the pay period in August of each year. Employees who commence employment after September or terminate employment before June shall have their deductions prorated. Each month during the school year, the District will send the Association all money deducted for dues accompanied by a list of names of those employees for whom payroll deductions were made.
- 3. The Association will refund to the District any amounts paid to it in error.
- 4. The Association and its affiliates will defend, indemnify, and hold the District harmless against all liability, including allegations, claims, actions, suits, demands, damages, obligations, losses, settlements, judgments, costs and expenses (including attorneys' fees) that arise out of any action taken or not taken by the District in implementation of this section.
- 5. Other Deductions: Upon appropriate written authorization from an employee, the Board shall deduct from the salary of an employee and make appropriate remittance for, NEAPAC, annuities, United Way, US Savings Bonds, and insurance.
 - Deductions will be made for newly authorized and approved annuity plans having five (5) or more employees enrolled.
- 6. Employees requesting a change in payroll deductions shall request such change in writing, shall sign and date the request and shall submit the request to the District payroll office prior to any action by the payroll office.

SECTION C - SALARY PAYMENT METHOD

In accordance with State law, all employees shall be paid in twelve (12) monthly installments. Each check shall contain one-twelfth (1/12) of the contracted salary. Payroll information shall be made available to the employees on the last business day of each month.

Correction for underpayment shall be made as soon as possible and no later than the last working day of the month following the underpayment, provided the error is made known to the accounting office by the fifteenth of the month prior to payday. If it is not, then the correction will be made in the following month. Hardships resulting from either overpayment or underpayment will be resolved on an individual basis in with the accounting office. All compensation owed to an employee who is leaving the district shall be paid at the first pay period following his/her last working day.

2 Salary increases due to certificated employees' movement on the salary schedule will be paid retroactively.

SECTION D - SALARIES AND COMPENSATION

The North Mason School District salary schedule shall be as attached at Appendix C

Salaries will become effective on September 1 of each year.

For 2022-2023 the salary schedule is attached on Appendix C

For the 2023-24 school year, the base salary schedule shall be increased by the state-funded

inflationary adjustment, or 2%, whichever is greater.

SECTION E – PROFESSIONAL LEARNING

- Three (3) days of professional learning directed by the District to be scheduled by the District on the calendar. Two of these days shall be prior to the start of the school year. The third day will be scheduled on the calendar in October. These three days are part of the employee's base contract and are paid at per diem.
- One (1) additional day of professional learning and preparation will be scheduled by the District on the calendar to occur prior to the school year for building-based activities. This day (7.5 hours) is paid at the curriculum rate.
 - For the days listed above, the building instructional leadership team may approve alternative activities for special education staff, counselors or specialists within a building may propose, in advance, an alternative activity that supports the district/building improvement plan. In circumstances beyond the employee's control prevent attendance, the employee will work with their administrator to determine an alternate assignment/learning opportunity. This does not apply to the state required content.

Employees who work at more than one school shall work with their administrators to determine which school's professional development time they shall participate in.

 In addition to the above, the District will provide to employees a supplemental contract to be provided for the duties related to professional learning referred to as the "professional learning stipend (PLS)." For the 2022-23 and 2023-24 school years, this shall be equal to 1.1% of the base salary. The PLS is provided as an incentive for the fulfillment of responsibilities related to the District's program of professional learning under RCW 28A.415.430. In consideration of this stipend, each employee shall commit to the full and meaningful participation in the District's comprehensive, sustained job embedded and collaborative approach to improving employee's effectiveness in raising student achievement. This includes a commitment to work collaboratively with others as a member of one or more professional learning communities (PLCs) on an ongoing basis to accomplish this goal.

SECTION F – SALARY PROVISIONS

1 2

 Except as otherwise defined in this agreement, employees shall be placed on the salary schedule in Appendix C in accordance with their education and experience as defined by the laws and regulations applicable to the salary allocation model in effect in appendix C for the 2018-19 school year.

ESA employees will be placed on the salary schedule using the rules in effect for the 2018-19 school year without a limitation on the number of years the employee may accumulate on the salary schedule.

1. Training Increment Requirements

- a. Training increments will be issued in accordance with Appendix C.
- b. Training increments shall be issued as set forth in the current salary schedule and this Agreement provided that sufficient proof (official transcript) is submitted to the Superintendent's office no later than October 1 of any school year.
- c. The District shall accept all clock hour and college credits that meet State Board of Education Approval Standards for clock hour and college credit. Credit for clock hours and college credit shall be in accordance with State approved allocation funding practices.
- d. Clock hours recognized and documented through a Clock Hour Transcript will be recognized on the North Mason salary schedule at the rate of 10 clock hours = 1 credit. Acceptable clock hours for movement will meet the criteria for credits described in other sections of Appendix C.
- e. For certificated employees who have earned a Masters' Degree, all hours in excess of 45 received after the BA will be applied toward master's placement.

2. Employee Salary Responsibility

Employees shall be responsible for keeping training and experience records current. Failure to do so will result in the loss of that portion of pay raise which would have been forthcoming had the record been kept current.

3. Experience Outside District

Full seniority rights of certificated personnel may be transferred from any school district, public school or community college. Placement on the salary schedule will be made with the same computation system as certificated personnel already placed on the schedule. Official notification from previous district(s) is required. This act is not retroactive.

4. Full Time Credit

In-District full-time hours per year equal the number of hours in a full-time day times the number of full-time days per school year (e.g., $7.5 \times 180 + 1350$). No more than one year of experience may be accumulated in any traditional nine-month school year or any 12-month period. For example, if a certificated instructional employee works a 1.0 FTE assignment and also works as a substitute teacher for another district during the same 12 -month year, that

employee may not accumulate more than one year of experience for that 12-month period. Nothing in this section will be in conflict with the S275 Personnel Reporting Instructions.

5. Part-Time or Substitute Credit

A fractional year of credit may be established for part-time or substitute service or 20 or more days in a school year providing proof is submitted to Superintendent's office by October 1^{st} of any school year. (Example: 45 days = 45/180 or $\frac{1}{4}$ year experience credit.)

- 6. An employee with co-curricular duties shall be remunerated in equal payments for the remainder of the contract year.
- 7. Partial contracts for secondary employees working less than one full-time equivalent employee's schedule will be calculated at the per diem rate times number of periods taught, divided by the number of periods in the day minus one, multiplied by the number of contract days with pro-rata required planning time.

ARTICLE VII- GRIEVANCE PROCEDURE

SECTION A – DEFINITIONS

- 1. A grievance is an alleged misinterpretation of, misapplication of, or violation of, the terms and/or provisions of this Agreement by the Employer.
- 2. A grievant shall mean an individual and/or the Association.
- 3. Nothing contained herein shall be construed as limiting the right of any employee having a complaint to discuss the matter informally with any appropriate member of the administration.

SECTION B- PROCEDURE OF PROCESSING GRIEVANCES

- 1. Immediate Supervisor Step One Timeline
 - a. The grievant and the Association representative or the Association may orally present a grievance to the immediate supervisor. If the grievance is not settled orally, the grievance shall be presented to the immediate supervisor within twenty (20) working days after the occurrence of the grievance or within twenty (20) working days from the time the grievance or the Association should have reasonably become aware of the events giving rise to the grievance, whichever is later.
 - b. The "Statement of Grievance" (Appendix A) shall name the grievant(s) involved, the facts giving rise to the grievance, provision(s) of the Agreement alleged to be violated and the remedy (specific relief) requested.
 - c. The immediate supervisor, upon receipt of the written grievance, shall sign and date the grievance form and shall give a copy of the grievance form to the grievant(s),

Association representative and the Superintendent. The immediate supervisor shall answer the grievance in writing ("Decision of Immediate Supervisor [Step One]", Appendix A) within five working days after receipt of the grievance.

The answer shall include the reasons upon which his/her decision was based. He/she shall concurrently send a copy of the grievance, his decision, if any, and all supportive evidence to the grievant(s), Association representative and Superintendent.

2. Superintendent – Step Two Appeal

- a. If no satisfactory settlement is reached at Step One, the grievance may be appealed to Step-Two, Superintendent, or his designated representative, within seven (7) working days of receipt of the decision in Step-One.
- b. The Superintendent or his designated representative shall arrange for a grievance meeting with grievant(s) and/or his designated representative within seven (7) working days of receipt of the Step Two appeal. The purpose of this meeting shall be to affect a resolution of the grievance.
- c. The superintendent or his designated representative shall provide a written decision, incorporating the reasons upon which the decision was based to the grievant(s), and/or Association representative within five (5) working days from the conclusion of the meeting. The decision rendered at Step Two shall be considered the final decision of the Employer.

3. Arbitration - Step Three Appeal

- a. If no satisfactory settlement is reached at Step Two, the Association may, within fifteen (15) working days of the receipt of the Step Two decision, appeal the final decision of the Employer to the American Arbitration Association for arbitration under the voluntary rules which shall likewise govern the arbitration proceeding except a request for a list of fifteen (15) potential arbitrators will be made, and provided further the Association shall have the option of having the arbitrator selected through the Federal Mediation and Conciliation Service (FMCS) if the latter is chosen the request to FMCS will include a request for a list of at least fifteen (15) arbitrators. From the list, whether from AAA or FMCS, each party will separately strike unacceptable arbitrators and rank the remaining in order of preference. The highest-ranking common arbitrator remaining on the list shall be selected. If there is no common arbitrator after the striking and ranking process, an additional list will be requested from the applicable agency. Any grievance arising out of or relating to the interpretation or application of the terms and/or provisions of this agreement may be submitted to arbitration unless specifically and expressly excluded within this article.
- b. The arbitrator shall hold a hearing within twenty (20) working days of his appointment. Ten (10) working days' notice shall be given to both parties of the time and place of the hearing. The arbitrator will issue his decision within twenty (20) days from the date final written briefs have been submitted, or if revised by both parties, twenty (20) days after the completion of the hearing.

c. The arbitrator's decision will be in writing and will set forth his findings of fact, reasoning and conclusions on the issues submitted to him. The decision of the arbitrator shall be final and binding upon the Employer, the Association and the grievant(s).

SECTION C - JURISDICTION OF ARBITRATOR

- 1. The arbitrator shall decide all substantive and procedural arbitrability issues arising under this Agreement.
- 2. Upon request of either party, the merits of a grievance and the substantive and procedural arbitrability issues arising in connection with that grievance shall be consolidated for hearing before the arbitrator and in no event shall an arbitrator resolve the arbitrability of a grievance without first having heard the merits of the grievance.
- 3. The arbitrator shall have no power to alter, add to, or subtract from the terms and/or provisions of this Agreement.
- 4. Matters involving supplemental contracts, employee probation, discharge, evaluation, non-renewal of employment, reduction-in-force, and non-renewal of provisional employees are exempted and excluded from being arbitrable under this Article, unless specifically provided for elsewhere in this Agreement.

SECTION D - TIME LIMITS

- 1. Time limits provided in this procedure may be extended by mutual agreement when signed by the parties.
- 2. Failure on the part of the Employer at any step of this procedure to communicate the decision on a grievance within the specific time limit shall permit the Association to lodge an appeal at the next step of this procedure.
- 3. Any grievance not advanced by the grievant from one step to the next within the time limits of that step shall be deemed resolved by the employer's answer at the previous step.
- 4. In order to expedite grievance adjudication, the parties agree that any Association grievance, class action grievances and grievances involving the evaluation procedures will be lodged at Step Two of this procedure.

SECTION E - REPRISALS

No reprisal of any kind will be taken by the Employer against any employee because of his participation in any grievance.

SECTION F - COSTS

The fees and expenses of the arbitrator shall be shared equally by the parties. All other expenses shall be borne by the party incurring them.

ARTICLE VIII - DURATION, SEPARABILITY, AND ATTEST **SECTION A – DURATION** This contract shall become effective on the date of final signing by the parties and shall remain in effect until August 31, 2024. **SECTION B - SEPARABILITY** All wages, hours, terms and conditions of employment that are subject to negotiations between the parties have been considered by the parties hereto and this Agreement is the final, fully integrated Agreement between the parties. The Board through the authorized representatives of the Board, shall be responsible for administering this Agreement. The Employer agrees to notify the Association of any contemplated changes to include new interpretations and/or applications of existing policies and/or practices not covered by this Agreement that affect wages, hours, terms and conditions of employment. **SECTION C – FUNDING** In the event of revenue reductions to the district, the parties will meet immediately to address funding reductions upon request of either party. In the event the district receives additional funding specifically for certificated employee compensation beyond the inflationary adjustment, either party may request to reopen to discuss the impact of such adjustment. SECTION D-SALARY COMPLIANCE No provision of this section shall be interpreted or applied so as to place the District in breach of the salary limitations imposed by state law or subject the District to a state-funding penalty. Should any state agency or court declare that the District is in breach of salary limitations imposed by state law or subject the District to a state-funding penalty, the parties shall reopen the agreement. **SECTION E - RE-OPENERS** Any and all parts of this contract can be re-opened for revision by mutual agreement of the association and the district.

SECTION F-ATTEST

IN WITNESS WHEREOF, the parties have executed this Agreement the day and year written below:

For	the association:	For the Board of Directors		
President		President		
Neg	otiator	Superintendent		
Dat	e	Date		
		ndix A <u>f Grievance-(Step 1)</u>		
Type or Pri	<u>nt</u>			
Grievant(s):		Date of formal Presentation		
School:		School Phone		
Immediate Supervisor_		Date Alleged Violation Occurred:		
I.	Facts giving rise to the grievance:			
П.	Facts giving rise to the grievance:			
III.	Remedy (specific relief) requested:			
		Signature of Grievant		

		Signature of Association Representative
Distrib		1
Associa	iate Supervisor tion Representative	Date
Superir Grievai	ntendent	Signature of Immediate Supervisor
Grievai	nu(s)	Signature of Immediate Supervisor
		Date
		APPENDIX A
	DECISION OF IMMI	EDIATE SUPERVISOR (STEP ONE)
		immediate supervisor within five (5)
	business days	after receipt of the grievance)
I.	Grievant(s):	Date of Formal
2,		Presentation:
	School:	
ъ		ID W. C
Dec	ision of Immediate Supervisor and	Reasons Therefore:
Date	e of	
	e of isions_	
Dec	isions	
Dec	isions Grievant's Response:	Signature of Immediate Superv
Dec	isions	Signature of Immediate Superv
Dec	Grievant's Response: I accept the above deci-	Signature of Immediate Supervision
Dec	Grievant's Response: I accept the above deci-	Signature of Immediate Supervision
Dec.	Grievant's Response: I accept the above deci-	Signature of Immediate Supervision
Dec. II. Date of	Grievant's Response: I accept the above deci-	Signature of Immediate Supervision e decision to Step Two of the Grievance Procedure
Dec. II. Date of	Grievant's Response: I accept the above deci-	Signature of Immediate Supervision e decision to Step Two of the Grievance Procedure
Dec. II. Date of	Grievant's Response: I accept the above deci-	Signature of Immediate Supervision e decision to Step Two of the Grievance Procedure
Dec. II. Date of	Grievant's Response: I accept the above deci-	Signature of Immediate Supervision e decision to Step Two of the Grievance Procedure Signature of Grievant
Dec. II. Date of	Grievant's Response: I accept the above decir I hereby refer the above	Signature of Immediate Supervision e decision to Step Two of the Grievance Procedure

Superinte	ndent	
Association	on Representative	
Grievant(
	-,	
		APPENDIX A
	DECISION OF IMM	IEDIATE SUPERVISOR (STEP TWO)
		by the Superintendent or Designee
		ousiness days from the conclusions
		ep Two grievance meeting)
	or the st	op 1 wo grievance meeting/
		Date of
I.	Grievant:	
		Grevance Meeting
	of Superintendent or Designee and	1 Reasons Therefore:
<u>Beenston o</u>	1 Supermendent of Besignee and	reasons meroroc.
5		
Date of		
		
		Signature of Superintendent
II.	Grievant's Response (to be co	ompleted by grievant within five (5) business days of the
	decision):	
	I accept the decision by	the Superintendent.
		•
	I hereby appeal the dec	ision to arbitration.
Date of		
Response.		Signature of Grievant
		Digitatore of Offevant

1	
2	Signature of Association Representative
3	Distribution
4	Immediate Supervisor
5	Superintendent
6	Association Representative
7	Grievant(s)
8	
9	
10	
11	
12	Lesson Plan: Pre-Conference/Long-Term Planning Tool

This form can be used for either long-term/all-day planning conversations or individual lessons. If using for long-term/all-day planning answer * questions to reflect as such.

Name:	Grade Level:	Subject:	Date:

Subject or Lesson Observed	
Topic	
Objectives* What are your learning outcomes for this lesson? What do you want the students to understand?	lc SC4
Content Standards What important skills or concepts will students be able todemonstrate from this lesson as itrelates to the curriculum and/or standards? How does this learning "fit" with the sequence of what you've learned for this particular class?	1a SC4
Success Criteria What will the students be doing if they understand the material or content?	1f SC6
Pre-Requisite Knowledge What will students need to know before this lesson is taught?	1a SC4
Learning Activities* How will the students be engaged? What will you do and what will the students do?	1e SC4
Grouping Will the students work individuallyor as a large group? Provide any worksheets or materials that the students will be using.	1e SC4
Assessment How and when will you know whether the students have learned what you intend?	1f SC6
Materials* How do you plan for the use of instructional materials or other resources?	1d SC4
Differentiation* Briefly describe the students in this class, including those with special needs.	1b SC3
Extension Does the student's evidence of learning align with the objectives and/or the learning targets?	If SC6

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COMPREHENSIVE/FOCUSED TEACHER EVALUATION

1 COMPREHENSIVE/FOCUSED TEACHER EVALUATION 2

GOALS SUMMARY and STUDENT GROWTH GOALS

Student Growth Goals and Growth Measures

Teachers will establish three student growth goals aligned to the Student Growth Criteria (SG) 3, 6, and 8.

Comprehensive:

• All three Student Growth Criteria will be used in the summative evaluation.

Focused:

- Criterion 1, 2, 4, 5, or 7, the student growth rubrics for Criterion 3 or 6 will be used.
- Criterion 3, 6, or 8, the accompanying student growth rubrics will be used.

SG Criteria 8: Collabo	orative Goal		
What data will your team review? What do you learn from it?			
What is the learning standard(s)/target(s) or problem your team is trying to solve?			
What are your action steps, plan or strategies?			
How will you measure student		Proposed Date	Proposed Date
growth over time	Assessment:		
using multiple measures?	Assessment:		
	Assessment:		
How will you know if you are successful?			
Based on information above, write your goal:			

3 4 5

COMPREHENSIVE/FOCUSED TEACHER EVALUATION GOALS SUMMARY and STUDENT GROWTH GOALS

SG Criteria 6: Whole	Class Goal		
What data will you review? What did you learn from it?			
What is the learning standard(s)/target(s) or problem you are trying to solve?			
What are your action steps, plan or strategies?			
How will you measure student		Proposed Date	Proposed Date
growth over time	Assessment		
using multiple measures?	Assessment		
	Assessment		
How will you know if you are successful?			
Based on information above, write your goal:			

COMPREHENSIVE/FOCUSED TEACHER EVALUATION **GOALS SUMMARY and STUDENT GROWTH GOALS**

SG Criteria 3: Studen	t Subgroup Goal		
What data will you review? What did you learn from it?			
After review of data, what subgroup has been identified?			
What is the learning standard(s)/target(s) or problem you are trying to solve?			
What are your action steps, plan or strategies?			
How will you measure student		Proposed Date	Proposed Date
growth over time	Assessment		
using multiple measures?	Assessment		
	Assessment		
How will you know if you are successful?			
Based on information above, write your goal:			

CLASSROOM OBSERVATION - POST-CONFERENCE TOOL

Teacher:	Date:	Grade Level:	Subject:
Objectives In general, how successful was the lesson? Did the students learn what you intended for them to learn?			
Evidence How do you know? What evidence would support this? What samples of student work demonstrate students' level of understanding and engagement?(bring samples if applicable)			
Classroom Structure Comment on your classroom procedu student conduct, and your use of phys space. To what extent did these contril to student learning?	ical		
Instructional Delivery Comment on different aspects of your instructional delivery (e.g., activities, grouping of students, materials and resources). To what extent were they effective? Did you depart from your p If so, how and why?			
Looking Ahead What might you do differently when y teach this lesson again? How are you documenting possible changes/improvements?	you 4a		
Maintaining Records What is your system for maintaining records?	4b		
Communicating with Families What methods do you use to commun with families?	icate 4c		
Professional Learning Community What are some examples of your contribution in professional inquiry including collaboration and participati school/district events/projects?	4d		
Growing and Developing ProfessionallyWhat are some example your development professionally with content and/or pedagogy?			
Showing Professionalism What are positive contributions you h brought to our team? Consider honest integrity, team decision making, confidentiality, compliance with building/district initiatives, etc. that ensures the success of NMSD.			

2

1 COMPREHENSIVE TEACHER EVALUATION – SUMMATIVE / STUDENT GROWTH SCORE

Teacher	School		
Evaluator	Grade Level(s)/Subject		
Conference Dates	Summative Conference Date		

Instructional Framework Components	Unsatisfactory1	Basic2	Proficient3	Distinguished4
1a Demonstrating Knowledge of Content and Pedagogy				
1b Demonstrating Knowledge of Students				
1c Setting Instructional Outcomes				
1d Demonstrating Knowledge of Resources				
1e Designing Coherent Instruction				
1f Designing Student Assessments				
2a Creating an Environment of Respect and Rapport				
2b Establishing a Culture for Learning				
2c Managing Classroom Procedures				
2d Managing Student Behavior				
2e Organizing Physical Space				
3a Communicating with Students				
3b Using Questioning and Discussion Techniques				
3c Engaging Students in Learning				
3d Using Assessment in Instruction				
3e Demonstrating Flexibility and Responsiveness				
4a Reflecting and Teaching				
4b Maintaining Accurate Records				
4c Communicating with Families				
4d Participating in a Professional Community				
4e Growing and Developing Professionally				
4f Showing Professionalism				

COMPREHENSIVE TEACHER EVALUATION – SUMMATIVE / STUDENT GROWTH SCORE

2 3 The principal will transfer the level of performance scores in each component from the 4 Domain Summative Rating form

onto the 8 Criteria Summative Rating Form.

Criteria 1: Centering Instruction On High Expectations For Student Achievement.	Unsatisfactory 1	Basic 2	Proficient 3	Distinguished 4	
2b Establishing a Culture for Learning					Add Scores
3a Communicating with Students					From All Columns To Get a "Total Score"
3c Engaging Students in Learning					
Enter "total score" under each column					
Overall "Rating Range"	3-4	5-7	8-10	11-12	Criteria Score
Using the Range, indicate Level of Performance for this Criterion. Copy to Summary of Overall Ratings-page 6.					

4

1

Criteria 2: Demonstrating Effective Teaching Practices	Unsatisfactory 1	Basic 2	Proficient 3	Distinguished 4	
3b Using Questioning and Discussion Techniques					Add Scores From All Columns ToGet a
4a Reflecting and Teaching					"Total Score"
Enter "total score" under each column					
Overall "Rating Range"	1-2	3-4	5-6	7-8	Criteria Score
Using the Range, indicate Level of Performance for this Criterion. Copy to Summary of Overall Ratings-page 6.					

5

Criteria 3: Recognizing Individual Student Learning Needs and Developing Strategies To Address ThoseNeeds.	Unsatisfactory 1	Basic 2	Proficient 3	Distinguished 4	
1b Demonstrating Knowledge of Students					Add Scores From All Columns ToGet a
3e Demonstrating Flexibility and Responsiveness					"Total Score"
Enter "total score" under each column					
Overall "Rating Range"	1-2	3-4	5-6	7-8	Criteria Score
Using the Range, indicate Level of Performance for this Criterion. Copy to Summary of Overall Ratings-page 6.					

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9 NORTH MASON SCHOOL DISTRICT/DANIELSON FRAMEWORK

1 COMPREHENSIVE TEACHER EVALUATION – SUMMATIVE / STUDENT GROWTH SCORE

Criteria 4: Providing Clear and Intentional Focus On Subject Matter Content and Curriculum	Unsatisfactory 1	Basic 2	Proficient 3	Distinguished 4	
1a Demonstrating Knowledge of Content and Pedagogy					
1c Setting Instructional Outcomes					Add Scores From All Columns To
1d Demonstrating Knowledge of Resources					Get a "Total Score"
1e Designing Coherent Instruction					
Enter "total score" under each column					
Overall "Rating Range"	4-6	7-9	10-13	14-16	Criteria Score
Using the Range, indicate Level of Performance for this Criterion. Copy to Summary of Overall Ratings-page 6.					

Criteria 5: Fostering and Managing a Safe, Positive Learning Environment	Unsatisfactory 1	Basic 2	Proficient 3	Distinguished 4	
2a Creating an Environment of Respect and Rapport					
2c Managing Classroom Procedures					Add Scores From All Columns To
2d Managing Student Behavior					Get a "Total Score"
2e Organizing Physical Space					
Enter "total score" under each column					
Overall "Rating Range"	4-6	7-9	10-13	14-16	Criteria Score
Using the Range, indicate Level of Performance for this Criterion. Copy to Summary of Overall Ratings-page 6.					

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NORTH MASON SCHOOL DISTRICT/DANIELSON FRAMEWORK

COMPREHENSIVE TEACHER EVALUATION – SUMMATIVE STUDENT GROWTH SCHORE

Criteria 6: Using Multiple Student Data Elements To Modify Instruction and Improve Student Learning	Unsatisfactory 1	Basic 2	Proficient 3	Distinguished 4	
1f Designing Student Assessments					Add Scores
3d Using Assessment in Instruction					From All Columns To Get a "Total
4b Maintaining Accurate Records					Score"
Enter "total score" under each column					
Overall "Rating Range"	3-4	5-7	8-10	11-12	Criteria Score
Using the Range, indicate Level of Performance for this Criterion. Copy to Summary of Overall Ratings-page 6.					

Criteria 7: Communicating and Collaborating With Parents and School Community	Unsatisfactory 1	Basic 2	Proficient 3	Distinguished 4	
4c Communicating with Families					Add Scores From All Columns To Get a "Total Score"
Enter "total score" under each column					
Overall "Rating Range"	1	2	3	4	Criteria Score
Using the Range, indicate Level of Performance for this Criterion. Copy to Summary of Overall Ratings-page 6.					

Criteria 8: Exhibiting Collaborative And Collegial Practices Focused On Improving Instructional Practice And Student Learning	Unsatisfactory 1	Basic 2	Proficient 3	Distinguished 4	
4d Participating in a Professional Community					Add Scores
4e Growing and Developing Professionally					From All Columns To Get a "Total
4f Showing Professionalism					Score"
Enter "total score" under each column					
Overall "Rating Range"	3-4	5-7	8-10	11-12	Criteria Score
Using the Range, indicate Level of Performance for this Criterion. Copy to Summary of Overall Ratings-page 6.					

- 1 NORTH MASON SCHOOL DISTRICT
- 2 COMPREHENSIVE TEACHER EVALUATION – SUMMATIVE / STUDENT GROWTH SCORE

STUDENT GROWTH 3

Student Growth Criteria 3. Recognizing individual student learning needs and developing strategies toaddress those needs.	Unsatisfactory 1	Basic 2	Proficient 3	Distinguished 4	
3.1: Establish Student Growth Goal(s)					Add Scores From All
3.2: Achievement of Student Growth Goal(s)					Columns To Get a "Total Score"
Enter "total score" under each column					
Overall "Rating Range"	1-2	3-4	5-6	7-8	Criteria Score
Using the Range, indicate Level of Performance for this Criterion. Copy to Summary of Overall Ratings-page 6.					

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Student Growth Criteria 6: Using multiple studentdata elements to modify instruction and improve student learning. (Student Growth Cycle)	Unsatisfactory 1	Basic 2	Proficient 3	Distinguished 4	
6.1 Establish Student Growth Goal(s)					Add Scores From All
6.2: Achievement of Student Growth Goal(s)					Columns To Get a "Total Score"
Enter "total score" under each column					
Overall "Rating Range"	1-2	3-4	5-6	7-8	Criteria Score
Using the Range, indicate Level of Performance for this Criterion. Copy to Summary of Overall Ratings-page 6.					

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Student Growth Criteria 8: Exhibiting collaborative and collegial practices focused on improving instructional practice and student learning.	Unsatisfactory 1	Basic 2	Proficient 3	Distinguished 4			
8.1: Establish Student Growth Goals, Implement, and Monitor Growth					Add Scores From All Columns ToGet a "Total Score"		
Enter "total score" under each column							
Overall "Rating Range"	1	2	3	4	Criteria Score		
Using the Range, indicate Level of Performance for this Criterion. Copy to Summary of Overall Ratings-page 6.							

COMPREHENSIVE TEACHER EVALUATION – SUMMATIVE / STUDENT GROWTH SCORE

Evaluators place teacher into preliminary summative rating categories based on the score bands below.

Teaching Criteria * Indicates Criterion embedded with student growth rubrics											
Criterion 1. Centering instruction on high expectations for student achievement											
Criterion 2. Demonstrating effective teaching practices											
*Criterion 3. Recognizing individual student learning needs and developing strategies to address those needs.											
Criterion 4. Providing clear and intentional focus on subject matter content and curriculum											
Criterion 5. Fostering and managing a safe, positive learning environment											
*Criterion 6. Using multiple student data elements to modify instruction and improve student learning											
Criterion 7. Communicatin	g and collaborating with pare	ents and school community									
*Criterion 8. Exhibiting collaborative and collegial practices focused on improving instructional practice and student learning											
Total Summative Score											
Range 8-14 15-21 22-28 29-											
1-Unsatisfactory 2-Basic 3-Proficient 4-Distingt											

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Student Growth Criteria	Goal-Setting Score Based on Rubric	Student Growth* Score Based on Rubric	Overall Student Growth Criterion Score		
3. Recognizing individual student learning needs and developing strategies to address those needs.					
6. Using multiple student data elements to modify instruction and improve student learning. (Student Growth Cycle)					
8 . Exhibiting collaborative and collegial practices focused on improving instructional practice and student learning.					
Student Growth Score					
Range	5-12 Low	13-17 Average	18-20 High		

NORTH MASO	V SCHOOL	DISTRICT/DANIFI	SON FRAMEWORK

COMPREHENSIVE TEACHER EVALUATION-SUMMATIVE / STUDENT GROWTH SCORE

* Must include a minimum of two student growth measures (i.e., state-, district-, school-, and classroom-based measures).

** A student growth score of a "1" in any of the student growth rubrics will result in a Low growth rating.

Summative Rating & Impact on Student Learning Matrix

Dulli	nauve Rating & In	ipaci on Student Learning	Matrix					
gı	Distinguished	Proficient Rating Student Growth Inquiry	Distinguis	hed Rating				
Summative Rating	Proficient	Proficient Rating Student Growth Inquiry	Proficier	nt Rating				
Sumn	Basic	Basic Rating Student Growth Inquiry	Basic Rating					
	Unsatisfactory	Unsatisfactory Rating Plan of Improvement						
		Low	Average	High				
		Impact on	Student Learn	ning				

It is my judgment, based upon adopted criteria, that during the evaluation period covered in this report, the certificated employees' overall performance has been:

12 Unsatisfactory Basic Proficient Distinguished

13 Student Growth Inquiry: Yes No

14 Date: _____ Evaluator _____

15 Date: ____ Employee ______

My signature indicates that I have seen this evaluation. It does not necessarily indicate agreement with the findings.

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APPENDIX B NORTH MASON SCHOOL DISTRICT CERTIFICATED SUPPORT PERSONNEL PERFORMANCE OBSERVATION FORM Name of Employee: ______Position: _____School: ______School: ______Observation Date: _____, 20 ____. Time started: _____Time Ended: _____ Date of Conferences: Observations Conclusions Drawn Evaluator's Signature: _______ Date: ______, 20_____. Employee's signature indicates receipt of this observation report. Employee's signature does not necessarily imply agreement with the contents of this observations report. The employee has the right of addendum. Such a statement may be attached within five (5) calendar days. Check here if attached (). Such addendum must bear the signature of the evaluator and date of receipt, indicating only that the evaluator has seen it. Employee's Signature: _______Date: _______, 20_____ White – Personnel Yellow – Working File ROUTING: Pink - Employee

APPENDIX B NORTH MASON SCHOOL DISTRICT CERTIFICATED SUPPORT PERSONNEL PERFORMANCE EVALUATION Name of Employee: Position: School: _____ Evaluation Period_____ Meets Does Not Meet Expectations Expectations Professional Skills Knowledge and Scholarship in special field Specialized skills Management of special and technical environment_____ Professionalism Involvement in assisting student, parents & educational personnel______ Management and General School Service_____ ****EVALUATOR'S SUMMARY STATEMENT**** The Evaluator will make a summary statement regarding each employee's overall performance. Comments relating directly to evaluative criteria and/or observation records are required for all "Does Not Meet Expectations (2)" remarks. I find this employee's performance to be: Satisfactory Unsatisfactory Date: Employee's signature indicates receipt of this observation report. Employee's signature does not necessarily imply agreement with the contents of this observations report. The employee has the right of addendum. Such a statement may be attached within five (5) calendar days. Check here if attached (). Such addendum must bear the signature of the evaluator and date of receipt, indicating only that the evaluator has seen it. Date: _______, 20_____ Employee's Signature: ____ ROUTING: White – Personnel Yellow – Working File Pink - Employee APPENDIX B

NORTH MASON SCHOOL DISTRICT

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CERTFICATED SUPPORT PERSONNEL

	ADDITIONAL COMMENT SHI		
Name of Employee: _	Assignment: _		
Dept. or School:	Evaluation Period: _		_ to
Additional Comments	:		
Employee's signatur not necessarily imply the right of addendur here if attached ().	re indicates receipt of this observation report y agreement with the contents of this observ m. Such a statement may be attached within Such addendum must bear the signature of	t. Employee ations report five (5) cale	's signature does The employee has andar days. Check
receipt, indicating of	nly that the evaluator has seen it.		
Employee's Signature: _ ROUTH	NG: White – Personnel Yellow – Working File	Date: Pink – Empl	, 20
	APPENDIX B		
	NORTH MASON SCHOOL DISTRI	CT	

CERTIFICATED SUPPORT PERSONNEL PROFESSIONAL GROWTH PROGRAM **Planning Worksheet** Staff Member: ______ Assignment: ______ Year:_____ Supervisor: _____ Conference Dates: 1. _____ 3. Goal(s)/Activities 19 4. Outcome of Plans 5. Timeline(s), Procedures, Resources for Growth 6. <u>Indicators of Growth/Summary of Progress</u> retain the yellow copy of this form. Prior to the final meeting, the employee will complete section 4. Yellow – Working File ROUTING: White - Personnel Pink – Employee

The employee will complete sections 1-3 above and bring it to the first meeting with the administrator. The administrator will

APPENDIX B NORTH MASON SCHOOL DISTRICT

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CERTIFICATED SUPPORT PERSONNEL PROFESSIONAL GROWTH PROGRAM

	Short Form Veri	<u>fication</u>
To be used with en	aployees in the first and second years of	the Professional Growth Program cycl
Name:	School	ol:
	Assignment:	
	successful teaching performance and ha	as met statutory requirements.
The next evaluation Rationale if cycle of	n cycle will be on thehange:	form.
G 203.5		_
Supervisor:		Date:

2022 23																		
STE	P	0	1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16
BA																		
Ва	se Salary (183 days)	55,373.72	56,475.45	57,577.18	59,229.78	60,330.41	61,432.14	61,432.14	61,432.14	61,432.14	61,432.14	61,432.14	61,432.14	61,432.14	61,432.14	61,432.14	61,432.14	61,432.14
Pro	of Learning Stipend	577.36	588.84	600.33	617.56	629.04	640.52	640.52	640.52	640.52	640.52	640.52	640.52	640.52	640.52	640.52	640.52	640.52
e Bu	ilding Day	305.74	305.74	305.74	305.74	305.74	305.74	305.74	305.74	305.74	305.74	305.74	305.74	305.74	305.74	305.74	305.74	305.74
То	tal	56,256.82	57,370.03	58,483.25	60,153.08	61,265.19	62,378.40	62,378.40	62,378.40	62,378.40	62,378.40	62,378.40	62,378.40	62,378.40	62,378.40	62,378.40	62,378.40	62,378.40
BA	\+ 45		•	•			•		,	•	•	•		•	•	•		
Ва	se Salary (183 days)	63,634.50	64,736.22	68,591.18	70,243.79	71,345.51	72,446.14	74,098.74	75,200.47	75,200.47	75,200.47	75,200.47	75,200.47	75,200.47	75,200.47	75,200.47	75,200.47	75,200.47
Pro	of Learning Stipend	663.49	674.97	715.17	732.40	743.89	755.36	772.59	784.08	784.08	784.08	784.08	784.08	784.08	784.08	784.08	784.08	784.08
Bu	ilding Day	305.74	305.74	305.74	305.74	305.74	305.74	305.74	305.74	305.74	305.74	305.74	305.74	305.74	305.74	305.74	305.74	305.74
То	tal	305.78	65,716.93	69,612.09	71,281.93	72,395.14	73,507.24	75,177.07	76,290.29	76,290.29	76,290.29	76,290.29	76,290.29	76,290.29	76,290.29	76,290.29	76,290.29	76,290.29
M	A/BA+ 90																	
Ва	se Salary (183 days)	70,794.65	72,997.01	74,098.74	75,750.23	76,851.96	77,953.70	79,606.29	80,706.92	81,808.66	81,808.66	81,808.66	81,808.66	81,808.66	81,808.66	81,808.66	81,808.66	81,808.66
Pro	of Learning Stipend	738.14	761.11	772.59	789.81	801.30	812.79	830.02	841.49	852.98	852.98	852.98	852.98	852.98	852.98	852.98	852.98	852.98
Bu	ilding Day	305.74	305.74	305.74	305.74	305.74	305.74	305.74	305.74	305.74	305.74	305.74	305.74	305.74	305.74	305.74	305.74	305.74
То	tal	71,838.53	74,063.86	75,177.07	76,845.78	77,959.00	79,072.23	80,742.05	81,854.15	82,967.38	82,967.38	82,967.38	82,967.38	82,967.38	82,967.38	82,967.38	82,967.38	82,967.38
M	A+ 45/BA +135																	
Ва	se Salary (183 days)	77,402.83	78,504.57	79,606.29	81,257.79	82,359.51	83,461.25	85,112.74	86,214.47	87,316.21	88,967.70	90,069.43	91,171.16	91,171.16	91,171.16	91,171.16	91,171.16	91,171.16
Pro	of Learning Stipend	807.04	818.53	830.02	847.24	858.72	870.21	887.43	898.92	910.41	927.63	939.11	950.60	950.60	950.60	950.60	950.60	950.60
Bu	ilding Day	305.74	305.74	305.74	305.74	305.74	305.74	305.74	305.74	305.74	305.74	305.74	305.74	305.74	305.74	305.74	305.74	305.74
То	tal	78,515.61	79,628.84	80,742.05	82,410.77	83,523.97	84,637.20	86,305.91	87,419.13	88,532.36	90,201.07	91,314.28	92,427.50	92,427.50	92,427.50	92,427.50	92,427.50	92,427.50
M	A+90/BA+180																	
Ва	se Salary (183 days)	82,617.77	83,719.50	84,787.99	86,472.73	87,574.46	88,676.19	90,327.69	92,537.80	94,747.91	97,508.89	100,826.29	102,185.17	103,837.76	104,938.39	106,040.12	108,409.54	108,410.00
Pro	of Learning Stipend	861.42	872.90	884.05	901.61	913.10	924.59	941.81	964.85	987.89	1,016.68	1,051.27	1,065.44	1,082.67	1,094.14	1,105.63	1,130.34	2,217.20
Bu	ilding Day	305.74	305.74	305.74	305.74	305.74	305.74	305.74	305.74	305.74	305.74	305.74	305.74	305.74	305.74	305.74	305.74	305.74
Tot	al	83,784.93	84,898.14	85,977.78	87,680.08	88,793.30	89,906.52	91,575.24	93,808.39	96,041.54	98,831.31	102,183.30	103,556.35	105,226.17	106,338.27	107,451.49	109,845.62	110,932.94

^{*} See Article 6, Section E.

APPENDIX C

Stipend Salary Schedule

Base Pay BA 0	\$47,500					
NMHS	Multiplier (as a percentage of BasePay BA 0)	Stipend Amount	HMS	Multiplier (as a percentage of Base Pay BA 0)	Stipend Amount	
Leadership/ASB Advisor	8	\$ 3,800.00	ASB Advisor 3		\$ 1,425.00	
Class Advisor	1.5	\$ 712.50	Club Advisor	1.5	\$ 712.50	
Philosophy, Anime, Ceramics, Art, GSA, Girls who code, Drama, Interact	1.5	\$ 712.50	Music Director	8	\$ 3,800.00	
Club Advisor	1.5	\$ 712.50	WEB*	3	\$ 1,425.00	
Knowledge Bowl	2.5	\$ 1,187.50	Yearbook Advisor	3	\$ 1,425.00	
Newspaper	3	\$ 1,425.00	TSA	3	\$ 1,425.00	
Yearbook	3	\$ 1,425.00	*If more than one staff holds this position thestipend must split or it needs to be taken from the building stipend allocation.			
		-1-	Elementary	Stipend(s)		
Drama			Music Director	4	\$ 1,900.00	
Play Producer/Director	5	\$ 2375.00		Marimba, 1.5 \$712.50 Drama, Choir, Envision Science		
Musical Producer	7	3250.00	Additional Stipends			
			Leadership Stipendsper Staff Member *	2	\$ 950.00	
Musical Orchestra	3	\$ 1,425.00				

Music				*Leadership Stipends are capped at \$9,500per building and may not exceed \$950 per staff member. Any exception needs written approval by the Superintendent or designee.		
Instrumental Jazz	5	\$ 2375.00				
Marching/Pep	9	\$ 4,275.00	Additional Stipend Amount Available Per Building for the formation of 2 additional clubs during the school year.			
Vocal	2	\$ 950.00	BE	\$	1500.00	
Vocational CTE			SHE	\$	1500.00	
			HMS	\$	1500.00	
TSA	4	\$ 1,900.00	NMHS	\$	1500.00	
			JAT	\$	1500.00	
FFA	4	\$ 1,900.00				
DECA	4	\$ 1,900.00				
SkillsUSA	4	\$ 1,900.00				

2 3 4 5 6 7 8 APPENDIX D North Mason School District - Certificated Staff **UNUSED PERSONAL LEAVE CASH-OUT** (Personal days may be cashed out at current substitute rate. Payment will be made on July paycheck.) I have verified through Employee Access I have more than two days of accumulated and unused personal leave and would like to cash out ____personal days. **Employee signature** Date **Supervisor signature** Date **Employee signature Supervisor signature Date Date** Original form to Payroll Form must be completed and signed in ink. Employee keep copy.

1	APPENDIX E				
2 3	Just Causes and Weingarten Rights				
4	These seven (7) key tests are as follows:				
5	These seven (7) key tests are as follows.				
6 7	 Notice: Did the Employer give to the Employee forewarning or foreknowledge of the possible or probable consequences of the Employee's conduct? 				
8 9 10	• Reasonable Rule or Order: Was the Employer's rule or managerial order reasonably related to (a) the orderly, efficient, and safe operation of the Employer's business, and (b) the performance that the Employer might properly expect of the Employee?				
11 12 13	 Investigation: Did the Employer, before administering the discipline to an Employee, make an effort to discover whether the Employee did, in fact, violate or disobey a rule or order of management? 				
14	• Fair investigation: Was the Employer's investigation conducted fairly and objectively?				
15 16	• Proof: At the investigation, did the "judge" obtain substantial evidence or proof that the Employee was guilty as charged?				
17 18	• Equal Treatment: Has the Employer applied its rules, orders and penalties even-handedly and without discrimination to all employees?				
19 20 21	• Penalty: Was the degree of discipline administered by the Employer in a particular case reasonably related to (a) the seriousness of the Employee's proven offense, and (b) the record of the Employee in his service with the Employer?				
22 23 24 25 26	Even though arbitrators have described these seven (7) tests as embodying the common law of arbitration, they are not applied mechanically without regard to the workplace setting and circumstances in which they are applied. It is, however, safe to state that the most paramount test is that of adequate proof by the Employer, since if an infraction has not been proved, then any penalty is unjust.				
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management people who were present. If the employer refuses to interview non-management workers then the investigation may not be fair.

Did the investigation produce substantial evidence or proof of guilt?

Example: If an incident happened does the employer interview everyone present or only

Was the investigation fair and objective?

It is not required that the evidence be preponderant, conclusive, or "beyond reasonable doubt," except where the alleged misconduct is of such a criminal or reprehensible nature as to stigmatize the employee and seriously impair his chances for future employment.

Example: Here it is obvious that workers have less rights inside the workplace than they would have in civil court, still the boss must have real evidence, not guesses. Again the boss cannot just try to make a worker prove his or her innocence, without presenting proof of guilt.

Just Cause - The Seven Tests

Was the employee adequately warned of the consequences of his conduct?

The warning may be given orally or in printed form. An exception may be made for certain conduct, such as insubordination, coming to work drunk, drinking on the job, or stealing employer property, that is so serious that the employee is expected to know it will be punishable.

Example: If an employee is told to stop using vulgar language and told that if he continues he will be disciplined, that may be adequate warning. However, if a boss comes up to an employee and says "I'm tired of your swearing, cut it out", and then the next day fires the employee for swearing again, that may not be adequate warning.

2. Was the employer's rule or order reasonably related to efficient and safe operations?

Example: A boss makes a rule that all employees must wear red tee shirts and they must be tucked in so they don't get caught in machinery. An employee is fired for wearing a blue tee shirt that was tucked in. Making a rule that tee shirts must be tucked in so they won't get caught in machinery may be reasonable and related to safety, but demanding the tee shirt be blue isn't related to safety or efficiency.

3. Did management investigate before administering the discipline?

The investigation normally should be made before the decision to discipline is made. Where immediate action is required, however, the best course is to suspend the employee pending investigation with the understanding that he will be restored to his job and paid for time lost if he is found not guilty.

Example: The boss fires a worker for stealing and then demands evidence from the union that the worker isn't guilty. At the grievance meeting the boss admits he never investigated the incident, just took another employee's word. This probably wouldn't hold up. If the union has facts to prove the employee's innocence they should be presented to the boss, even though he failed to properly investigate the case.

6. Were the rules, orders, and penalties applied evenhandedly and without discrimination?

If enforcement has been lax in the past, management cannot suddenly reverse its course and begin to crack down without first warning employees of its intent.

Example: This is the most common form of discrimination. An employer decides to suspend Mary for taking too long at lunch, but lets the employees who eat lunch with a supervisor take extra time every day. This would not hold up. However, if the employer tells everyone that starting on Monday employees will be disciplined for taking too long at lunch and on Tuesday Mary comes back late and everyone else has been on time, she may be disciplined.

7. Was the penalty reasonably related to the seriousness of the offense and the past record?

If employee A's past record is significantly better than that of employee B, the employer properly may give employee A lighter punishment than employee B for the same offense.

Example: The classic example is two employees get in an argument and shove each other. One has 25 years service with a clean record. The other has 3 years service with lots of warnings and discipline. Based upon the workers seniority and records, the employer may give the older worker less punishment than the other worker.